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Enterprise Agreement 2008-2011

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PART A. TECHNICAL MATTERS

1. TITLE

This Agreement will be known as the CSIRO Enterprise Agreement 2008 – 2011.

2. DATE OF OPERATION AND DURATION

This Agreement is made pursuant to section 328 of the *Workplace Relations Act 1996*. The Agreement comes into operation 7 days after the date of issue specified in the notice issued by the Workplace Authority and shall operate until the nominal expiry date of 16 February 2011.

3. NO EXTRA CLAIMS

- (a) This Agreement is in full and final settlement of all logs of claims served on CSIRO up to and including the date of operation of this Agreement.
- (b) It is agreed by the parties to this Agreement and the officers covered thereby, that up to the nominal expiry date of this Agreement, the parties will not pursue or make any extra claims for wage rises or improvements in conditions of employment except where consistent with the terms of this Agreement.
- (c) This Agreement will cover all matters or claims regarding the employment of officers which could otherwise be the subject of action pursuant to the *Workplace Relations Act 1996*.

4. PARTIES BOUND

In accordance with section 351 of the *Workplace Relations Act 1996* this Agreement binds:

- the CSIRO Chief Executive;
- all CSIRO Officers;
- the Community and Public Sector Union (CPSU);
- the Australian Manufacturing Workers' Union; and
- the Electrical Trades Union of Australia.

5. SCOPE OF THE AGREEMENT

This Agreement operates to the exclusion of all previously applicable Agreements or Awards certified under the *Industrial Relations Act 1988*, and/or the *Workplace Relations Act 1996*.

6. DEFINITIONS

“**AIRC**” or “**Commission**” means the Australian Industrial Relations Commission.

“**APA**” means Annual Performance Agreement.

“**CSIRO**” means the Commonwealth Scientific and Industrial Research Organisation.

“**Delegate**” means a CSIRO officer holding an authority delegated to them under the CSIRO authorities framework.

“**Officer**” means a person appointed under Section 32 of the *Science and Industry Research Act* 1949, as amended.

“**Partner**” means a person (irrespective of gender) who ordinarily lives with the officer in a couple relationship on a permanent and *bona fide* domestic basis.

“**Representative**” means a person nominated by staff to represent their views and interests to management and, except where otherwise stated, includes officials of unions that are parties to this Agreement.

“**Union**” means an organisation registered under the *Workplace Relations Act* 1996, and bound by this Agreement.

7. CONTEXT OF THIS AGREEMENT

(a) This Agreement supports CSIRO’s Strategic Plan 2007 – 2011 which aspires to grow CSIRO’s impact by delivering great science and innovative solutions for industry, society and the environment through three major elements:

- Addressing national challenges and opportunities, faster and better;
- Focusing and strengthening CSIRO’s core science capability and delivery; and
- Strengthening the enterprise and enhancing operational excellence.

(b) CSIRO’s continued success is dependent on its people and its ability to provide an environment in which their creativity and innovation can flourish. The following key elements underpin all provisions in this Agreement:

- Attracting, retaining, rewarding and motivating the right mix of highly skilled, outcome-focused and team-oriented people;
- Encouraging development, learning and growth;
- Celebrating outstanding contributions by individuals and teams through meaningful awards and rewards;
- Providing competitive salaries that recognise officers’ contributions and achievements;
- Providing a healthy and safe working environment;
- Treating people equitably and with respect;

- Encouraging and fostering effective communication processes and productive work relationships;
 - Facilitating a realistic balance between work and personal responsibilities.
- (c) This Agreement provides the foundation for the operational and cultural change needed to achieve CSIRO's strategic goal of playing an increasingly valuable role in Australia's future.
- (d) Consistent with CSIRO's Code of Conduct, all officers are expected to perform their duties with professionalism and integrity and behave at all times in a manner that maintains and enhances the reputation of CSIRO. This includes observation of relevant Acts and Determinations and compliance with CSIRO policy instructions and directions.

8. RENEWAL OF AGREEMENT

This Agreement shall operate until the nominal expiry date of 16 February 2011. If this Agreement is not replaced by then, it will continue operating in accordance with the requirements of the *Workplace Relations Act 1996*.

9. EXISTING CONDITIONS

- (a) Stability and certainty regarding the terms of employment in CSIRO are highly desirable.
- (b) There are policies and procedures which prescribe conditions for working in CSIRO. These are not incorporated into and do not form part of this Agreement.
- (c) In keeping with current conventions any proposed change affecting the conditions of employment of CSIRO officers, as expressed in Terms and Conditions of Service and CSIRO Policy Statements, will be subject to consultation with the parties to this Agreement and the officers covered thereby.

10. ANTI-DISCRIMINATION

- (a) The parties are committed to developing and maintaining a culture in which unlawful discriminatory policies and practices are not tolerated. This commitment is reflected in CSIRO's Code of Conduct and is consistent with CSIRO's obligations under anti-discrimination legislation.
- (b) The parties and officers bound by this Agreement will seek to prevent and eliminate unlawful discrimination on the basis of race, colour, sex, sexual orientation, gender identity, age, physical or mental disability, relationship or marital status, family responsibilities, pregnancy, religion, political opinion, national extraction or social origin.
- (c) Every endeavour will be made to ensure that neither the provisions of this Agreement nor their operation are directly or indirectly discriminatory in their effects.

Nothing in this clause affects:

- treatment exempted under Commonwealth anti-discrimination legislation;
- payment of junior rates of pay;

- the right to pursue matters in any state or federal jurisdiction, in/through the Human Rights and Equal Opportunity Commission; or
- any exemptions permitted by the *Workplace Relations Act 1996*.

PART B. APPOINTMENT AND EMPLOYMENT

11. MARKET RELATED EMPLOYMENT

The following options are available to CSIRO where it requires skills that are in high market demand.

- (a) CSIRO may supplement remuneration and/or benefits for a specified period by classifying the officer concerned at a CSOF level and salary point within the “Specialist” functional area. CSIRO will evaluate the suitability of appointment to the Specialist functional area before offering an individual contract in accordance with this clause.
- (b) In respect of positions which would otherwise be classified in the range CSOF 5.1 or CSOF 6 M CSIRO may, without disadvantaging an officer, offer supplementary remuneration and/or benefits by means of an individual contract, which may provide, in appropriate cases, for:
 - (i) a market rate of salary;
 - (ii) a performance payment;
 - (iii) termination on notice;
 - (iv) fixed term contract; and/or
 - (v) flexible packaging.
- (c) In respect of positions which would otherwise be classified at CSOF 7 and above CSIRO may, without disadvantaging an officer, offer an individual contract reflecting remuneration and conditions that meet the genuine needs of both CSIRO and the officer.
- (d) Where the remuneration package of an individual contract contains benefits wholly or partly provided by salary sacrifice, the officer’s annual rate of salary, for the purposes of the *Superannuation Act 1976*, the *Superannuation Act 1990*, the *Superannuation Act 2005* or any other superannuation scheme, shall be as determined under the *Science and Industry Research Act 1949*.
- (e) Disputes concerning an individual contract, other than those covered by subclause (c), will be resolved in accordance with Clause 80 of this Agreement. For positions covered by subclause (c), disputes will be resolved in accordance with the procedures described in the individual contract.
- (f) Where a market related employment arrangement is not renewed and an indefinite officer is to continue in employment, they will revert to their substantive CSOF level.

12. TYPES OF EMPLOYMENT

- (a) Officers shall be appointed on the basis of one of the following types of employment:
- indefinite employment;
 - casual employment;
 - specified term employment.
- (b) Subject to Schedule 2, indefinite employment will be the standard form of employment in CSIRO.
- (c) Officers in the listed types of employment may be appointed to work full-time or part-time hours.
- (d) At the time of appointment, CSIRO will inform each officer in writing of the terms of their appointment, including:
- the type of employment;
 - whether a probationary period applies and, if so, the expected duration of the period and advice in relation to the maximum duration of the period;
 - if the officer has been appointed for a specified term, the project or task in relation to which the person has been appointed and/or the duration of the appointment; and
 - a list of the main instruments governing the terms and conditions of their employment.

13. WORK CLASSIFICATION STANDARDS

- (a) The classification of CSIRO officers will be determined according to CSIRO's Work Classification Standards, which derive from the Classification Level Descriptors that appear in Schedule 6 of this Agreement.
- (b) CSIRO recognises that National Training Packages exist and that nationally endorsed competency standards (e.g. the National Metal and Engineering Competency Standards, the Guideline Competency Standards for Laboratory Assistants, the Generic Management Standards for Front-Line Management) are already in place for many occupational groups. Where these endorsed training packages satisfy CSIRO's operational needs, CSIRO agrees in principle to utilise them for training and career development (agreed in the context of the Annual Performance Agreement [APA] process) thereby facilitating portability of training and skill.

14. CASUAL EMPLOYMENT

- (a) A 'casual officer' shall mean a person who is employed by the hour and paid on an hourly basis to cover genuine temporary need.
- (b) A casual officer shall be paid for work performed inside the bandwidth at an hourly rate based on the appropriate salary of one of the classification levels prescribed in Schedule 7.

- (c) In calculating the hourly rate, a 25 percent loading will be paid to officers appointed on a casual basis, in recognition that casuals do not have access to certain entitlements.
- (d) Casual officers are not entitled to the following:
- paid leave (except long service leave);
 - paid public holidays; and
 - allowances, unless otherwise provided for elsewhere in this Agreement.
- (e) For work performed outside the bandwidth, payment will be made at the rate determined in accordance with subclause (b) without the 25% loading, plus:
- Monday to Friday – 35%
 - Saturday, Sunday or a public holiday – 100%
- (f) Casuals are normally employed for a maximum of 662 hours (approximately 18 weeks of 36.75 hours) in any 12-month period. Extension of casual employment beyond 662 hours in any 12-month period requires prior consultation with a staff representative in the relevant work area, or where officers choose, the unions.
- (g) **Casuals directed to leave work:** Where there is insufficient work available on any one day, and a casual officer is directed to leave work, that officer will receive payment for the hours worked and for the remainder of the previously agreed hours of work for that day.
- (h) **Employment may be terminated:** The employment of a casual may be terminated at any time provided that the officer is entitled to receive payment for the hours the officer was appointed to work on the day the officer is advised of the termination of employment.

15. ADVERTISEMENT OF VACANCIES

In other than special circumstances, competitive recruitment must be used to fill all vacancies with indefinite tenure, and specified period (i.e. term) vacancies of 13 months duration or more, which are not filled by internal transfer or redeployment.

16. MEDICAL ASSESSMENTS

CSIRO may require officers to undergo medical assessments from time to time as appropriate.

17. RESIGNATION

- (a) All officers, other than casuals, are required to provide a minimum of two (2) weeks written notice of resignation.
- (b) If an officer fails to give the requisite notice under subclause (a), CSIRO shall have the right to withhold moneys due to the officer to a maximum amount equal to the officer's salary for the period of notice.

- (c) Upon an officer giving their resignation, CSIRO may elect that the officer does not work through the notice period, but will pay the officer the balance of the two week notice period in lieu.
- (d) Any period of recreation leave or part thereof may be used to offset notice of resignation by the officer where mutually agreed between the officer and CSIRO.

PART C. REMUNERATION AND ALLOWANCES

18. RATES OF PAY

(a) Salary Rates

Salary rates will be adjusted as follows:

- An increase of 5.6% effective from the beginning of the first pay period commencing on or after the date of operation of the Agreement;
 - An increase of 5.1% effective from the pay period beginning 9 December 2009.
- (b) The parties to this Agreement acknowledge that CSIRO's capacity to pay these increases is dependent on its performance and, specifically, achievement of the goals set in the Strategic Plan. They recognise that the unwavering commitment and dedication of all parties is critical to ensuring success and that this is more likely to eventuate through effective consultation with, and participation by staff.

The salary rates in Schedule 7 reflect the incorporation of Annual Leave Loading (from July 1998). Leave loading does not apply to the rates of pay specified in Schedule 7.

(c) Commencing Salaries for Administrative and Technical Officers

Recruits who have no more than year 12 schooling level or equivalent competencies, may be commenced in CSOF 1. The minimum commencing salary for experienced administrative and technical officers (excluding trades officers) will be CSOF 2.1.

Where a person is appointed to undertake work which requires possession of a recognised trade certificate the minimum salary payable on commencement will be CSOF 2.5.

Where a person is appointed to undertake work which requires possession of a recognised trade certificate and has at least 5 years relevant post apprenticeship trades experience, or equivalent gained through recognised post trade qualifications, the minimum salary payable on commencement will be CSOF 3.1.

(d) Normal Fortnightly salary

Unless otherwise agreed with the individual, officers shall be paid fortnightly in accordance with the following formula:

$$\text{Annual Salary} \times \frac{12}{313}$$

(e) **Graduate Salaries**

Where a person is appointed to undertake work which requires possession of a degree, the position occupied by that individual must not be classified below CSOF 3 and the minimum salary payable will be CSOF 3.1 (3 year degree) or CSOF 3.3 (4 year degree).

Where a person is appointed to undertake work which requires possession of a PhD, the position occupied by that individual must not be classified below CSOF 4 and the minimum salary payable will be CSOF 4.2, except where an appointment is made at CSOF 4.1 because a doctorate has been submitted but not confirmed. On receipt of confirmation, the officer's salary will be advanced to CSOF 4.2 with effect from the date of their appointment. Any advancement that was granted in the interim (e.g. Performance and Development step advancement), will be recalculated as if the officer had commenced at CSOF 4.2 and the officer will be paid the difference, from the date of the original advancement(s).

- (f) **Death of an officer:** Where an officer dies, or CSIRO has directed that an officer will be presumed to have died on a particular date, payment may be made to the dependants or partners or the legal personal representative of the former officer of an amount that would have been paid if the officer had otherwise ceased employment.

19. RECOVERY OF OVERPAYMENTS

- (a) On becoming aware of a salary overpayment to an officer, CSIRO will notify the officer and establish an agreed period in which the officer will repay the amounts owing. In the event that agreement cannot be reached on the recovery action CSIRO shall determine reasonable arrangements for repayment having regard to the officer's personal circumstances.
- (b) Where an overpayment has not been recovered prior to an officer resigning or otherwise ceasing duty with CSIRO, CSIRO may make deductions from the officer's final entitlements to the extent of the overpayment.

20. CSIRO TRAINEESHIPS

- (a) CSIRO traineeships including apprenticeships apply to individuals undertaking structured on the job training together with accredited courses of study. All designated traineeship positions will detail required levels of attainment and be designed to develop the competencies and performance standards required for one of the classification levels detailed in Schedule 6 (Classification Level Descriptors).
- (b) The remuneration of individuals designated as CSIRO trainees will be a percentage [see (c)] of the salary appropriate to the classification level referred to in (a). The percentage will be determined on the basis of the level of attainment measured against the previously agreed training objectives. Acceptable levels of attainment are required in both education and application of outcomes to work.
- (c) An individual undertaking a training program, which is structured to provide one or more levels of attainment, will be entitled to payment at a rate calculated by applying one of the following percentages to the salary determined in accordance with (b):

(i) **One level of attainment:**

Level 1 (commencing salary)	50%
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(ii) **Two levels of attainment:**

Level 1 (commencing salary)	50%
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Level 2	75%
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(iii) **Three levels of attainment:**

Level 1 (commencing salary)	50%
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Level 2	70%
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Level 3	90%
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(iv) **Four levels of attainment:**

Level 1 (commencing salary)	50%
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Level 2	62.5%
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Level 3	75%
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Level 4	90%
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(v) **Four levels of attainment: Apprenticeship**

Level 1 (commencing salary)	50% of CSOF 2.5
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Level 2	62.5% of CSOF 2.5
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Level 3	75% of CSOF 2.5
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Level 4	90% of CSOF 2.5
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(d) A CSIRO trainee is obliged to work in accordance with the training plan. The trainee shall be deemed to be at work when attending required training.

(e) Failure to achieve the training or work objectives within the required time frames may result in termination of the traineeship.

21. FLEXIBLE REMUNERATION PACKAGING

(a) CSIRO offers its officers flexible remuneration arrangements on a salary sacrifice basis. The arrangements provide for packaging under conditions approved by CSIRO on the basis of no extra cost to CSIRO. Additional costs such as Fringe Benefits Tax, other taxes and administrative costs will be met by the officer as part of the arrangement.

(b) Officers who are considering remuneration packaging are encouraged to seek, at their own expense, financial counselling. Where officers or their representatives, including unions, arrange visits by financial advisers, these advisers may only enter the site with the prior

agreement of management and may make presentations to officers at times agreed by management.

- (c) The remuneration packaging conditions approved by CSIRO will include vehicle leasing on a salary sacrifice basis with officers encouraged to select Australian made vehicles if leasing a new vehicle of a type where Australian made models are readily available.
- (d) Where a remuneration package contains benefits wholly or partly provided by salary sacrifice, the officer's annual rate of salary, for the purposes of the *Superannuation Act 1976*, the *Superannuation Act 1990*, the *Superannuation Act 2005* or any other superannuation scheme, shall be as determined under the *Science and Industry Research Act 1949*, provided that the officer's annual rate of salary for this purpose shall not be less than the salary rate applicable to the officer under Schedule 7 plus any allowance payable under this Agreement that would otherwise be treated as salary for the purposes of the officer's superannuation scheme.
- (e) Where an officer enters into a salary sacrifice arrangement, the officer's salary for the purposes of other terms and conditions of employment that reference an officer's salary, shall be the amount that would otherwise be treated as salary for those purposes had the salary sacrifice arrangement not been in place.

22. SUPERANNUATION

- (a) Eligible officers may elect to join the PSS accumulation plan (PSSap). The PSSap is also the default superannuation scheme for eligible officers who make no election. In respect of officers who are members of the PSSap, CSIRO will pay an employer contribution to the scheme at the rate prescribed under the *Superannuation Act 2005* (as varied from time to time). At the time of approval of this Agreement the contribution rate is 15.4% of an officer's "fortnightly contribution salary" (as defined in the Public Sector Superannuation Scheme).
- (b) Where an officer is not eligible to join, or remain, a member of the PSSap, CSIRO will make an employer contribution to a CSIRO approved superannuation fund, at the contribution rate equivalent to the employer contribution for PSSap for that officer, until such time as eligibility to join PSSap is established, provided that the officer:
 - is not eligible to join or remain a contributor to the CSS or PSSdb;
 - does not have a deferred or preserved CSS or PSSdb benefit;
 - is not receiving a CSS or PSSdb invalidity pension.
- (c) The default superannuation scheme for officers who are ineligible to join the PSSap, if they make no election, is AGEST.
- (d) Except where subclause (b) of this clause applies, if an officer does not join a Commonwealth scheme, CSIRO will, as required by law, pay each pay period to AGEST (or to another approved scheme) the required amount, being an amount calculated at the rate of 9% (or such other percentage as may be prescribed from time to time) in relation to ordinary time earnings or the maximum superannuation contribution base, whichever is the lower.
- (e) Superannuation funds are approved at CSIRO's discretion. The factors taken into account are:

- The number of employees likely to use the superannuation fund. (Preference is given to funds with expected larger coverage).
- The requirement to be a complying superannuation fund and registered with APRA.
- The fund must make satisfactory arrangements to accept payments from CSIRO and for information transfer between the payroll and the fund.
- The fund must accept contributions fortnightly via electronic funds transfer and not impose a minimum contribution likely to cause administrative difficulty for CSIRO.

23. OVERTIME

- (a) An officer may, wherever it is necessary to bring up arrears of work or to meet pressure of business, be required to perform duty outside the usual hours. Every officer shall, where such requirement is reasonable, remain after the usual hours of duty to complete work considered necessary to be done on the same day.
- (b) Payment of claims for overtime shall be made only if the overtime in question was authorised by CSIRO.
- (c) The following officers are not entitled to payment for overtime:
- officers whose salary (including any allowance in the nature of salary) is greater than the maximum salary for CSOF 4 (as specified in Schedule 7);
 - officers whose hours of attendance cannot be definitely determined such as officers whose duties comprise caretaking work; and
 - officers who do not record their attendance.
- (d) **Overtime calculation**
- The weekly hours of duty for overtime calculation will be 36 $\frac{3}{4}$ hours. Overtime will be calculated on the number of hours and minutes of overtime performed.
- (e) The following allowances are included in salary for overtime purposes:
- Enhanced responsibility allowance (ERA);
 - AAHL site allowance;
 - Overpaid allowance; and
 - Superior performance rating (premium step).
- (f) **Overtime duty and rates of pay**

All payments of overtime are made at the rate of payment that applies to the day in which the overtime was worked.

The hourly rate of payment shall be:

- single time for overtime performed inside the bandwidth as defined in subclause (g);

- time and a half for overtime worked Monday to Friday outside the bandwidth, as defined in subclause (g);
- double time for overtime worked on Saturday or Sunday where this does not form part of the ordinary hours of attendance for the week;
- double time for overtime worked on a public holiday (as defined in clause 58, in addition to payment for the public holiday).

(g) **Attendance bandwidth**

CSIRO will set an attendance bandwidth, in consultation with officers and their representatives, at each workplace of 10 hours in duration between the hours of 6 a.m. and 6 p.m. on a Monday to Friday. The attendance bandwidth and commencing and finishing times may differ for different categories of officers.

(h) **Overtime on a weekend or public holiday**

Where an officer is required to perform overtime duty on a weekend or public holiday, the minimum overtime payment shall be for 4 hours at the prescribed overtime rate, except where the officer is in a restriction situation as specified in clause 26.

(i) **Separate attendance**

Where an officer is recalled to duty (except where a restriction situation applies as specified in clause 26) the following applies:

- Any period of separate attendance that commences outside the bandwidth or on a weekend or public holiday will be paid as overtime at the applicable rate and subject to a minimum of 4 hours;
- Any period of separate attendance that commences inside the bandwidth will be subject to a 4 hour minimum;

provided that where more than one attendance is involved, this subclause will not operate to increase the payment beyond that which would apply had the officer remained on duty from commencing time of duty of one attendance to the ceasing time of duty on a subsequent attendance.

- Attendance will include the time spent in travelling to the place of duty and returning to the officer's usual place of residence; and
- For the purposes of determining whether an overtime attendance is separate from other duty, meal periods shall be disregarded.

(j) **Time off in lieu of overtime**

Where agreed, an officer may convert an entire overtime period to an equivalent period of time off in lieu.

(k) **Minimum break between periods of work**

An officer who is eligible to receive overtime payments, is entitled to a minimum break of 10 continuous hours between ceasing ordinary duty on one day and commencing his/her next period of ordinary duty. If an officer works so much overtime that the minimum break

cannot be accommodated between two periods of ordinary duty, the officer is entitled to delay the resumption of ordinary duty until the minimum break has been taken, without loss of pay.

If the officer is directed to resume duty without having had the minimum break, the officer will be paid at the double time rate from the resumption of ordinary duty until released from duty, at which time the officer will be entitled to be absent for a continuous period of 10 hours, without loss of pay.

(l) **Restriction situations**

Officers performing duty in a restriction situation will be paid for that duty in accordance with clause 26.

(m) **Overtime meal allowance**

A meal allowance of \$23.60 is payable where an officer including a casual officer works overtime as defined in subclause (f) and duty commences prior to a meal period and concludes after the meal period. This allowance will be adjusted to reflect the Australian Taxation Office determined rate of meal allowance published annually in July.

‘Meal period’ means the following periods:

7.00 a.m. – 9.00 a.m.

12.00 p.m. – 2.00 p.m.

6.00 p.m. – 7.00 p.m.

12.00 a.m. – 1.00 a.m.

except where an individual or group of officers reach agreement with CSIRO to change the meal periods provided that this includes 4 meal periods in the 24 hour cycle.

24. ENHANCED RESPONSIBILITIES ALLOWANCE (ERA)

(a) **Definitions:**

- “management responsibilities” means responsibilities for the management of staff or facilities or financial resources, or a combination of these.
- “approved leave with pay” includes all paid leave except long service leave.

(b) An officer may be directed by CSIRO to temporarily perform duties additional to, or in substitution for, those usually associated with the officer's role.

(c) CSIRO may approve the payment of an enhanced responsibilities allowance to the officer where, for a period of no less than 5 working days:

- (i) An officer is directed to, and temporarily performs, management responsibilities which are additional to, or in substitution for, the officer's normal responsibilities; and

- (ii) The extra responsibilities require capability at a level in the classification structure higher than the level of the officer, CSIRO determines the changed responsibilities add significantly to the value to CSIRO of the officer's work and are the result of:
- the temporary absence of the position's occupant; or
 - the position becoming vacant; or
 - a temporary requirement for additional assistance.
- (d) Enhanced responsibilities allowance shall be payable in respect of the period during which the officer performs the additional or substituted management responsibilities. Payment shall be equal to the difference between the officer's salary and a relevant higher salary, as determined by CSIRO.
- (e) An officer who has been in receipt of enhanced responsibilities allowance for a period of at least 12 months may have their rate of payment varied by CSIRO to take account of performance related salary movements.
- (f) Where an officer, who at the time of proceeding on approved leave with pay, is receiving an enhanced responsibilities allowance, such allowance shall continue to be paid where CSIRO agrees that the allowance would have been paid but for the grant of the leave. Where an officer takes approved leave with pay which is less than leave on full pay, the payment of an allowance shall be made on a pro-rata basis.

25. FIRST AID CERTIFICATE ALLOWANCE

Authorisation and payment: Where a suitably qualified officer is required to provide first-aid services in addition to normal duties, CSIRO may authorise the payment of an allowance to the officer in accordance with the following table:

Qualification held	As at the 1st pay period after the date of operation of Agreement	As at 9 December 2009
St John Ambulance Australia Senior First Aid Certificate or other equivalent qualifications	\$553 p.a.	\$581 p.a.
St John Ambulance Australia Advanced First Aid Certificate or other equivalent qualifications	\$681 p.a.	\$716 p.a.
St John Ambulance Australia Medallion First Aid Certificate or other equivalent qualifications, or Registered Nursing qualifications [where the holder is included on the Nursing Register but is not performing a full-time nursing function]	\$832 p.a.	\$874 p.a.

26. RESTRICTION DUTY

(a) Restriction direction

The Delegate may direct an officer to be contactable and remain available to perform extra duty outside that officer's normal hours of duty.

(b) Restriction approval

The restriction situation is imposed by the prior written direction of the Delegate or is subsequently approved in writing by the Delegate where the circumstances did not permit prior direction.

(c) Categories of restriction

(i) Close Call

The officer is, or may be, required to attend for extra duty if the need arises some time before the officers next normal time of commencing duty and the officer is to remain contactable and available for immediate recall to duty and:

- commence the return journey within 5 minutes of the recall; and
- at all times be able to report for duty at the workplace within 35 minutes of the recall.

In special circumstances, owing to staffing or operational reasons, an officer who cannot meet the foregoing requirements may be deemed to be in close call category if able to return to the worksite within 45 minutes from the time of recall.

(ii) On Call

The officer is, or may be, required to undertake extra duty some time before the officers next normal time of commencing duty and the officer is to remain contactable and available to return to duty within a reasonable time of being recalled having regard to the consequences of any undue delay.

(d) Payment eligibility

Officers whose salary, including allowances specified in subclause (g) of this clause, is greater than CSOF 6.M will not be eligible to receive payment unless the Delegate specifically approves this payment.

Allowances will be calculated using the officer's annual salary, including allowances specified in subclause (g) of this clause, provided that if this salary exceeds CSOF 4.M, allowances will be calculated by substituting CSOF 4.M for the officer's annual salary in subclause (h).

(e) Close call payment rate

An officer who is subject to "close call" restriction will be paid an allowance at the rate of:

- (i) 7.5% of the officer's hourly rate of salary for each hour restricted Monday to Friday;

(ii) 10% of the officer's hourly rate of salary for each hour restricted Saturday and Sunday; and

(iii) 15% of the officer's hourly rate of salary for each hour restricted on public holidays.

(f) **On Call payment rate**

An officer who is subject to "on call" restriction will be paid an allowance at the rate of:

(i) 3.75% of the officer's hourly rate of salary for each hour restricted Monday to Friday;

(ii) 5% of the officer's hourly rate of salary for each hour restricted Saturday and Sunday; and

(iii) 7.5% of the officer's hourly rate of salary for each hour restricted on public holidays.

(g) **Salary rate**

An officer's salary for the purpose of calculation of the allowance under subclauses (e) and (f) will include, "enhanced responsibilities allowance" and "AAHL site allowance".

(h) **Formula**

The hourly rate of payment will be calculated as follows:

$$\frac{\text{Annual Salary}}{313} \times \frac{12}{73.5} \times \% \text{ of salary prescribed above}$$

The allowance under this subclause will be payable for each hour or part hour the officer is restricted outside the officer's ordinary hours of duty.

(i) **No concurrent payment**

Any part of a period of restriction in respect of which the officer receives payment other than in accordance with subclauses (e) and (f) will not be included in the period of restriction for calculating payments.

(j) **Availability**

No payment will be made to an officer for any period in which the officer does not remain contactable or at the required degree of readiness to perform extra duty.

(k) **Duty payment**

(i) **duty not at work** – where an officer who has been restricted is required to perform duty, but is not required to be recalled to work, duty payment will be made for duty worked, subject to a one hour minimum payment.

(ii) **duty at work** – where an officer who has been restricted is recalled to duty at a place of work, payment will be made subject to a 3 hour minimum payment.

(iii) **duty on more than one occasion** – where an officer is required to perform duty on more than one occasion, the minimum payment provisions of paragraph (i) and (ii) of this subclause will not operate to increase the duty payment beyond that which would apply had the officer remained on duty from the commencing time of the first duty to the completion of the subsequent duty.

- (iv) **calculation** – duty payments will be calculated in accordance with subclauses (d), (e) and (f) of clause 23. Where an officer’s salary, including allowances specified in subclause (g), exceeds CSOF 4.M, duty payment will be calculated by substituting CSOF 4.M for the officer’s salary.
- (v) **minimum break between periods of work** – an officer who is eligible to receive duty payment, is entitled to the minimum break provisions described in clause 23(k).

(l) **Family responsibilities**

Rosters for regular restriction duty should be developed in consultation with the officers involved, having regard to issues such as family responsibilities and individual circumstances.

27. SHIFT DUTY

- (a) The provisions of this clause shall not apply to officers whose hours of attendance cannot be definitely determined, such as officers whose duties comprise caretaking work, or to such other special categories of staff as may be determined by CSIRO.
- (b) Penalty rate for shift duty – the following shift duty payments apply to an officer who is rostered to perform and performs ordinary duty in the following circumstances:

Type of shift duty	Penalty Rate
Duty, including duty on an alternating or rotating shift, any part of which regularly falls between the hours of 6 p.m. and 6 a.m. Monday to Friday	15%
Duty on a shift falling wholly within the hours of 6 p.m. and 8 a.m. Monday to Friday over a continuous period exceeding four weeks	30%
Duty between midnight on Friday and midnight on Saturday	50%
Duty on Sunday	100%
Duty on a public holiday	150%

- (c) The additional payment prescribed in this clause shall not be taken into account in the calculation of overtime or in the determination of any allowance based upon salary, nor shall it be made with respect to any shift for which any other form of penalty payment is made.
- (d) Where an officer to whom this subclause applies performs overtime duty on a Saturday, the officer shall be paid an additional 100% of ordinary rates of pay, provided that:

in the case of a Saturday overtime attendance not continuous with ordinary duty, the payment so resulting shall be subject to the minimum overtime payment provisions of clause 23(h).

- (e) Additional payment for ordinary duty prescribed in this clause will be made in respect of any such duty which an officer would have performed had the officer not been on recreation leave.
- (f) Enhanced responsibilities allowance shall be regarded as salary for the purpose of calculating shift duty payments.
- (g) Where, in a cycle of shifts on a regular roster, an officer is required to perform rostered duty on each of the days of the week the officer shall, in respect of a holiday which occurs on a day on which the officer is rostered off duty, be granted, if practicable, within one month after the holiday, a day's leave in lieu of that holiday. If it is not practicable to grant such a day's leave, the officer shall be paid for one day at the ordinary rate of pay in lieu of time off duty.

28. DIVING ALLOWANCE

- (a) The provisions of this clause shall apply to officers employed by CSIRO who undertake diving in the course of their duties.
- (b) CSIRO shall provide and maintain all equipment used by officers undertaking diving in the course of their duties, unless there is a mutual agreement otherwise.
- (c) CSIRO shall provide all training necessary to maintain skills to a level consistent with safe practice for divers.
- (d) CSIRO shall reimburse any costs associated with registration or other statutory requirements for divers.
- (e) CSIRO shall maintain diving procedures which conform with applicable statutory requirements. These procedures shall use any such requirements as a minimum standard, and when being formulated shall be set in consultation with officers and where they choose, their representatives.
- (f) Diving allowance shall be calculated annually as at 30 June and paid in the second pay period following. Payment shall be calculated using the formula:

$$15\% \times \frac{\text{CSOF3.M Annual Salary}}{313} \times 1.2 \times \text{number of days diving}$$

29. FIELD WORK

- (a) "Field work" means working away from an office or laboratory, out in the open and generally in rural or remote areas, conducting various land-based activities. It often involves working long and/or irregular hours.
- (b) Officers required to perform field work will be provided with adequate equipment and supplies to undertake the work, including occupational health and safety compliant suitable protective clothing and footwear, camping, first aid and communications equipment.
- (c) Officers will be expected to utilise commercial accommodation where it is available and is within reasonable commuting distance of the field site.
- (d) Expense reimbursement arrangements will apply where credit card facilities are available and also where the field work does not involve an overnight stay.

- (e) Where fieldwork requires overnight absence from home and credit card facilities are not available, officers including casual officers may be paid, in advance, for estimated reasonable expenses, including incidental expenses. If they are able to purchase meals, this advance will include a component for meals of \$77.55 for each full day spent away from their usual place of work. A full day is one that extends from before 7 a.m. until after 7 p.m. The meal component for part days will be determined according to the meal periods that occur during that part day as follows:

6 a.m. to 7 a.m. – breakfast	\$18.85
12 p.m. to 1 p.m. – lunch	\$21.55
6 p.m. to 7 p.m. – dinner	\$37.15

These allowances will be adjusted to reflect the Australian Taxation Office determined rate of meal allowance published annually in July.

- (i) Officers who are not able to purchase meals, will be provided with the necessary supplies to allow them to prepare their meals at the field site. Where supplies are not provided, the advance will include an allowance of \$39.05 for each 24 hours and part thereof, spent away from their home base, to meet the costs of stores purchased for food preparation at the camp site and meals consumed during travel to and from the field site.
- (ii) Officers who are required to camp at the field site, or who are provided accommodation lacking basic facilities (e.g. hot water, electricity and kitchen), will be paid a “canvas” allowance of \$63.35 per night spent in the camp.

These allowances will increase by 5.1% on 9 December 2009 in line with CSIRO’s general salary structure.

- (f) The incidentals payment of \$15 per day is not payable for days covered by an advance payment received by an officer in accordance with subclause (e) of this clause.

30. REMOTE LOCALITIES CONDITIONS

The provisions in this clause apply to officers stationed at certain localities in recognition of particular disadvantages associated with geographic isolation.

- (a) The Accessibility/Remoteness Index of Australia (ARIA), compiled by the Australian Government Department of Health and Ageing, is the basis on which CSIRO sites are assessed to determine eligibility for the special conditions conferred by this clause.
- (b) According to the ARIA index, current CSIRO sites that attract the district allowances specified in subclause (c) are:

ARIA Category	ARIA Score	Locality
Very Remote	9.09 – 12.0	Nil
Remote	5.81 – 9.08	Alice Springs

ARIA Category	ARIA Score	Locality
Moderately accessible	3.51 – 5.80	Atherton, Narrabri, Ayr, Mossman

- (c) (i) A district allowance will be payable to officers stationed at the localities specified in subclause (b). Part-time officers receive a pro rata payment based on the proportion of full-time hours worked. The allowance will be increased in accordance with the salary increases afforded by this Agreement. The following allowances include a component for leave related air fares:

Officers without dependants

ARIA Category	As at the first pay period after the date of operation of the Agreement	As at 9 December 2009
Very Remote	\$3026 p.a.	\$3180 p.a.
Remote	\$2684 p.a.	\$2821 p.a.
Moderately accessible	\$1257 p.a.	\$1321 p.a.

- (ii) For officers with dependants, the rate is double that of officers without dependants.
- (iii) Officers in Atherton and Alice Springs:

Officers who have more than one dependant will receive an additional payment for the second and for each subsequent dependant. The rate of payment shall be \$500 at Atherton and \$800 at Alice Springs. This payment is lieu of airfares previously received.

- (d) For the purposes of subclause (c),
- (i) a member of the officer's family unit will be considered to be a dependant if they normally reside with the officer at the locality and the officer indicates (in writing) that the person is receiving income less than the adult minimum wage and the person is:
- a partner;
 - a student who is under 25 years and is a full-time student at school, college or university;
 - a child who is under 16 years and is not a student, including an officer's partner's child, an adopted child, a foster child, a step child or a ward;
 - a child-housekeeper: an officer's child or partner's child of any age who works full-time keeping house for the officer;

- an invalid relative who is 16 years of age or over and receives a disability support pension or a special needs disability support pension or rehabilitation allowance, or has a certificate of invalidity from a medical practitioner, recognised by Medicare certifying continuing inability to work; or
 - an officer's parent or partner's parent.
- (ii) Except as provided in subclause (c)(iii), the maximum amount payable to a family unit is the equivalent of one "with dependants" allowance. Hence, if another member of the family unit is receiving an allowance which recognises that dependants are being supported, the CSIRO officer will be paid only the difference, if any, between the relevant "with dependants" rate and the amount received by that other family member.
- (e) Officers previously entitled to receive leave related air fares will retain any unused air fare entitlements that had accrued prior to 13 November 2005.
- (f) Officers stationed at the localities specified in subclause (b), are entitled to an additional two days recreation leave per annum, which will accrue on a pro rata basis for incomplete years or where officers are temporarily transferred to a relevant locality for a period exceeding one month.
- (g) (i) Transitional Payments:
- apply to officers located at Darwin and Townsville who are currently receiving remote localities allowance;
 - will not continue beyond an officer's employment at the current locality;
 - are subject to staff in receipt of the "with dependants" rate continuing to satisfy the criteria in subclause (d).
- (ii) Officers entitled to transitional payments will receive a non indexed allowance reflecting the value of district allowance and airfares prior to this Agreement:

Townsville

The value of the non indexed allowance will be:

Single rate \$1100 p.a.

Dependents rate \$1200 p.a. plus \$500 p.a. for the officer and each dependant.

Darwin

The value of the non indexed allowance will be:

Single rate \$3370 p.a.

Dependents rate \$2880 p.a. plus \$1800 p.a. for the officer and each dependant.

31. AAHL SPECIFIC CONDITIONS

Definitions

“**AAHL**” - means the CSIRO Business Unit of Livestock Industries, Australian Animal Health Laboratory, Geelong;

“**secure area**” includes specific pathogen free area; and

“**day**” includes any part or parts of a single day.

- (a) An officer employed at the Australian Animal Health Laboratory, Geelong, shall be paid a “site allowance” at the rate specified in paragraph (g)(i) of this clause in recognition of the limitations placed upon officers at this site in relation to the keeping of animals.
- (b) A “secure allowance” at the rate specified in paragraph (g)(ii) of this clause shall be paid to officers required to work within the secure area of the laboratory in recognition of the limitations regarding contact with certain animals and the places such animals are kept and the unique features associated with work in the secure area. This allowance shall be determined according to the number of days in the previous 12 months on which CSIRO required the officer to enter the secure area of the Australian Animal Health Laboratory.
- (c) Site allowance and secure allowance will increase in line with, and from the same date of effect, as movements in CSIRO’s general salary structure. Automated card readers on the secure side of the shower areas shall be used to record entry to establish the officer’s level of entitlement for secure allowance and disability leave. The secure allowance entitlement shall be calculated annually as at 30 June and paid in the second pay period following. The site allowance shall be paid fortnightly.
- (d) In recognition of the significant lifestyle restrictions placed on officers who work in the secure area, those officers shall have access to AAHL Disability Leave (AAHLDL) entitlements as specified in paragraph (g)(iii) of this clause.
- (e) The accounting period for the purpose of calculating AAHLDL entitlement shall be from 1 July to 30 June the following year. Accrual shall be on a continuing basis from the commencement of the accounting period. Leave credits shall be available from the end of the calendar month in which they accrue.
- (f) AAHLDL shall be credited as additional recreation leave.
- (g) Allowances and Disability Leave
 - (i) AAHL Site Allowance:

	As at the 1st pay period after the date of operation of Agreement	As at 9 December 2009
AAHL Site Allowance	\$701 p.a.	\$737 p.a.

(ii) AAHL Secure Allowance :

Number of Days* in secure area	As at the 1st pay period after the date of operation of Agreement	As at 9 December 2009
5 – 40	\$118.79 p.a.	\$124.85 p.a.
41 – 80	\$356.34 p.a.	\$374.51 p.a.
81+	\$748.19 p.a.	\$786.35 p.a.

*Day includes part or any parts of a single day.

(iii) Disability Leave will accrue as follows:

Number of Days* in secure area	Disability leave
5 – 40	0
41 – 80	1
81+	5

*Day includes part or any parts of a single day.

32. EXCESS TRAVELLING TIME

- (a) For the purposes of this clause the term “usual place of work” shall mean:
- (i) for officers who are required ordinarily to work day by day at the same fixed place of work – the place so fixed by CSIRO; and
 - (ii) for officers whose place of work is variable within a specified district – a place within that district fixed by CSIRO.
- (b) An officer in receipt of a salary in excess of the salary applying to CSOF 2.M per annum shall not be entitled to payment for excess travelling time.
- (c) Payment will be made for time necessarily spent in travelling, exclusive of overtime duty, in excess of:
- (i) the officer's ordinary hours of attendance for the day; and
 - (ii) the time necessarily spent travelling to and from the officer's usual place of residence and the officer's usual place of work;

provided that in the case of officers specified in subclause (a)(ii), a minimum time of 20 minutes each way shall apply.

- (d) Payment will be made at the following rates:
- (i) ordinary rates of pay on Mondays to Saturdays; and
 - (ii) time and a half rates on Sundays and public holidays
- (e) Payment shall not be made unless the excess time exceeds:
- one half hour in any one day; or
 - two and one half hours in any fortnightly pay period, in the case of an officer whose ordinary hours of attendance are confined to 5 days of the week; or
 - hours in any fortnightly pay period, in the case of an officer who performs rostered ordinary duty on 6 days of the week;

nor shall payment be made for more than 5 hours in any one day.

33. SUPPORTED WAGE SYSTEM

(a) **Definitions:**

“**Supported wage system**” means the Commonwealth Government system to promote employment for people who cannot work at full Agreement wages because of a disability, as documented in *Supported Wage System: Guidelines and Assessment Process*.

“**Accredited assessor**” means a person accredited by the managing unit established by the Commonwealth under the supported wage system to perform assessments of an individual's productive capacity within the supported wage system.

“**Disability support pension**” means the Commonwealth pension scheme to provide income security for persons with a disability as provided for under the *Social Security Act 1991*, as amended from time to time, or any successor to that scheme.

“**Assessment instrument**” means the form provided for under the supported wage system that records the assessment of the productive capacity of the person to be employed under the supported wage system.

- (b) Officers covered by this clause are those unable to perform the range of duties to the competence level required at the classification level applicable to the work because of the effects of a disability on their productive capacity and who meet the impairment criteria test for a disability support pension.
- (c) This clause does not apply to:
- Officers with a claim against CSIRO which is subject to the provisions of workers' compensation legislation or any provision of this Agreement relating to the rehabilitation of officers who are injured in the course of their employment.
 - CSIRO in respect of any facility, programme, undertaking, service or the like which receives funding under the *Disability Services Act 1986* and fulfils the dual role of service provider and sheltered employer to people with disabilities who are in receipt of or are eligible for a disability support pension, except with respect to an organisational unit which has received recognition under s.10 or s.12 of that Act.

- (d) Supported wage rates: Officers to whom this clause applies will be paid the applicable percentage of the minimum rate of pay prescribed by this Agreement for the classification level applicable to the work being performed, according to the following schedule:

Assessed capacity	% of prescribed Agreement rate [subclause (e)]
10%	10%
20%	20%
30%	30%
40%	40%
50%	50%
60%	60%
70%	70%
80%	80%
90%	90%

Provided that the minimum amount payable will be not less than \$69.00 per week.

- (e) Assessment of capacity: The productive capacity of the officer will be assessed in accordance with the supported wage system and documented in an assessment instrument by CSIRO, the officer and an accredited assessor.
- (f) Lodgement of assessment instrument:
- (i) All assessment instruments under the conditions of this clause shall be agreed and signed by the parties to the assessment.
 - (ii) All assessment instruments, including the appropriate percentage of the Agreement wage to be paid to the officer, shall be lodged by CSIRO with the Registrar of the AIRC.
- (g) Review of assessment – The assessment of the applicable percentage should be subject to annual review or earlier on the basis of a reasonable request for such a review. The process of review will be in accordance with the procedures for assessing capacity under the supported wage system.
- (h) Other terms and conditions of employment – Officers covered by the provisions of this clause will be entitled to the same terms and conditions of employment as all other workers covered by this Agreement, paid at the applicable percentage determined under subclause (d).

- (i) Workplace adjustment – CSIRO will take reasonable steps to make changes in the workplace to enhance the officer's capacity to do the job. Changes may involve re-design of job duties, working time arrangements and work organisation in consultation with other workers in the area.

Trial period:

- (i) In order for an adequate assessment of the officer's capacity to be made, CSIRO may employ a person under the provisions of this clause for a trial period not exceeding twelve weeks, except that in some cases additional work adjustment time (not exceeding four weeks) may be needed.
- (ii) During that trial period the assessment of capacity shall be undertaken and the proposed wage rate for a continuing employment relationship shall be determined.
- (iii) The minimum amount payable to the officer during the trial period shall be no less than \$69.00 per week.
- (iv) Work trials should include induction or training as appropriate to the job being trialled.
- (v) Where CSIRO and the officer wish to establish a continuing employment relationship following the completion of the trial period, a further contract of employment shall be entered into based on the outcome of assessment under subclause (e).

PART D. CAREER DEVELOPMENT, PERFORMANCE AND REWARDS

34. PERFORMANCE CULTURE

CSIRO will foster an environment in which exemplary standards of performance and behaviour of individuals and teams are recognised and rewarded through consistently applied and transparent processes.

35. APA AND REWARDS

- (a) The Annual Performance Agreement (APA) cycle provides a framework for performance management, which facilitates effective communication of work requirements, alignment of corporate and individual goals, and performance improvement. Satisfactory achievement of work objectives set in the APA is required in order to advance through Performance and Development Steps within a CSOF Level. The APA also provides information or evidence for performance and development steps, performance rewards and promotions.
- (b) It is a requirement of employment in CSIRO that all officers (excluding casuals and those employed for less than three months) participate in the APA process. Officers who refuse to do so may face disciplinary action, which could include termination of employment. Officers who, given reasonable opportunity, fail to complete the APA process within the required timeframes will not be eligible for performance rewards.

36. REWARD ASSESSMENT PROCEDURES

- (a) Cases for accelerated advancement within a CSOF Level, promotions and performance cash rewards will be considered by the Reward Review Committees established within business units.
- (b) The Business Unit should, where practicable, include on its Reward Review Committee one of its staff representatives and/or a relevant officer from another Business Unit.
- (c) CSIRO shall provide to unsuccessful candidates for accelerated advancement and promotions constructive feedback and advice. This advice must be provided in writing if requested by the candidate.
- (d) A list of all officers who receive accelerated advancement, promotions and performance cash rewards and the reasons for such rewards, will be published within the Business Unit.

37. CSOF LEVEL 3 ADVANCEMENT CRITERIA

- (a) Advancement beyond step 5 within CSOF 3 shall be referred to as advancement to CSOF 3.E or CSOF 3 Enhanced.
- (b) In order to advance to CSOF 3.E a written case must be submitted which demonstrates performance consistent with the Role and Job Impact statements and the competencies detailed in the Work Classification Standard for the relevant functional area, as specified in CSIRO Policy.
- (c) Officers may be advanced to CSOF 3.E from any step within CSOF 3 based on performance in the preceding APA cycle.

38. APPOINTMENT, MERIT PROMOTION AND ADVANCEMENT – CSOF LEVEL 7 AND ABOVE

- (a) An officer's classification is not linked to the officer's tenure. Classification at CSOF Level 7 and above (all functional areas) on appointment to CSIRO or following merit promotion, is held on an ongoing basis (as it is for lower CSOF levels), but at level 7 and above is subject to 5 yearly performance reviews conducted by a CSIRO Review Panel. The Officer's Business Unit will be represented on the Review Panel, with the remaining members being external to the Business Unit concerned. In relation to a specified term officer, the 5 year period will commence on appointment or reappointment. This paragraph does not operate to extend a specified term officer's employment beyond the end of the term for which they are employed.

The review will assess the staff member's performance against the Classification Level Descriptors in Schedule 6, as expanded in CSIRO's Work Classification Standards and related documentation, and will initially utilise existing material and information. As a result of this initial assessment, the Panel may:

- (i) Approve continuation at the existing level;
- (ii) Recommend consideration of promotion to a higher level; or

(iii) Seek additional information through discussion with the officer and the officer's line managers, if the Panel is unable to support continuation based on the initial assessment.

(b) **Continuation at the existing level**

Continuation at CSOF 7 or CSOF 8 will be dependent on the officer demonstrating the required level of performance for the classification concerned and in all functional areas, other than Research Scientist/Research Engineering and Research Consulting, a management requirement for the work to continue to be performed at the higher level.

(c) **Recommendation for consideration of merit promotion to a higher level**

The Review Panel can make a recommendation that a case be prepared for merit promotion to a higher level. In this case, CSIRO's normal reclassification processes will apply (see clauses 36 and 42).

(d) **Reversion**

If, after considering the additional evidence provided under subclause (a)(iii) of this clause, the Review Panel determines that, on balance, an officer's performance during the period under review, was below the required standard, the officer will be informed of this finding and will be given 28 days in which to provide the Review Panel with a more detailed submission in support of retention at the higher level. The Review Panel may grant an extension beyond 28 days in exceptional circumstances, such as an extended absence from the workplace

The officer will be given the opportunity to address the Review Panel in relation to the submission. In assessing the officer's submission, the Review Panel may seek clarification and evidence through further consultation and discussion with the officer concerned and the officer's line managers. If, after further consideration the Review Panel determines that reversion remains the appropriate course of action, the officer will be notified in writing of the Review Panel's determination.

Reversion will take effect 14 days from the date on which the officer is notified of the Review Panel's final determination. Where an officer declines to submit a case for retention at the higher level, the reversion will take effect 28 days from the date on which the officer was informed of the Review Panel's initial finding.

The level to which the officer reverts as a result of a 5 year review will be no lower than the maximum of the next CSOF level below the officer's existing level.

Nothing in this clause precludes an officer from exercising appeal rights under CSIRO's Terms and Conditions.

(e) **Merit Promotion to, and advancement within CSOF Level 7 and 8**

Merit Promotion to CSOF Level 7 or CSOF Level 8 requires a reclassification case in accordance with clauses 36 and 42.

Advancement through performance and development steps within CSOF 7 is dependent on the officer satisfactorily meeting the work objectives agreed in the officer's Annual Performance Agreement (see clause 35).

Advancement from CSOF Level 8.1 to CSOF 8.2 requires a reasoned case justifying advancement.

Advancement beyond CSOF Level 8.2 requires a reclassification case satisfying the senior promotion guidelines.

- (f) Nothing in this clause precludes reduction in an officer's classification level at any time, due to inefficiency, incapacity, misconduct, or redundancy.

39. PERFORMANCE CASH REWARDS

- (a) Performance Cash Rewards may be applied to teams as well as to individuals. Team rewards should be fairly distributed amongst team members according to their contribution.
- (b) Performance Cash Rewards will be available where there is a case for rewarding performance but where accelerated advancement, reclassification or other reward options are not appropriate. Performance Cash Rewards are not to substitute for other rewards where the necessary eligibility criteria have been satisfied.
- (c) Officers may be nominated for a Performance Cash Reward by colleagues, supervisors or senior managers.
- (d) A Reward Review Committee will consider reward nominations, including the amount and distribution within teams, and make recommendations to the Delegate.
- (e) The maximum Performance Cash Reward payable to an officer is \$20,000 per annum.
- (f) Successful cases will be published in accordance with clause 36(d).

40. NON-CASH RECOGNITION REWARDS

- (a) These rewards may be given to individuals or teams to mark praiseworthy effort or long service where other rewards are not appropriate.
- (b) These rewards are separate from normal salary and allowance payments made to officers for their work, and are not a substitute for such payments.
- (c) Officers may be nominated for a Recognition Reward by colleagues, supervisors or senior managers, at any time.
- (d) A Recognition Reward could be:
- (i) Financial support for secondments, conference attendance or career advancement training that would not normally have been available to or expected by the recipients.
 - (ii) Support for teams in a form that promotes cohesion and morale (for example, additional financial support to meet the cost of a team dinner, a team conference or retreat, a special item of equipment, or particular team research activities).
 - (iii) Benefits selected to mark or celebrate an action or event, for example:
 - Gifts – books, software, small IT hardware or electrical items, tools, telephone or other equipment, briefcases or travel goods, stationery;
 - services – subscriptions to professional societies or groups or for internet services;
 - entertainment – theatre or dinner for the recipient and/or their families;

- travel – contribution to family fares and accommodation, including in connection with professional or career development.
- (e) Any tax in relation to a Non-cash Recognition Reward will be paid by CSIRO.
- (f) A Non-cash Recognition Reward cannot be converted to cash.

41. SUPERIOR PERFORMANCE RATING

- (a) This reward category applies to officers at a career plateau.
- (b) A Superior Performance Rating means that an officer at a career plateau has demonstrated superior achievement relative to other officers in their functional area at their current classification level in the preceding 12 months. While the officer must have significantly exceeded the objectives for that assessment period, in doing so they have not met the requirements for reclassification and it is not foreseeable that they would do so for the subsequent 12 months.
- (c) Officers at a career plateau in CSOF Levels 1 to 8 who receive a Superior Performance Rating may be awarded a special lump sum payment in July following the year of assessment. The amount of the lump sum is equal to 7% of the officer's annual salary.
- (d) Officers at a career plateau in CSOF Levels 1 to 8, who receive a Superior Performance Rating and who do not receive a lump sum, will be placed on the premium step for their Level (a premium step will have the value of 107% of the annual rate at the career plateau). Placement on a premium step will be approved for 27 fortnights. At the end of that period, the officer will return to the salary point held prior to the award of the Superior Performance Rating.
- (e) Officers who have received a Superior Performance Rating are not precluded from receiving one in subsequent years, providing they again satisfy the criteria.
- (f) The Superior Performance Rating applies only to officers at a career "plateau". It is not a substitute for promotion.

Officers will be accepted as being at a career plateau where:

- they have been at the maximum of their Level (including 3.5, in the case of Level 3; and 8.2 and 8.3, in the case of Level 8) for two years prior to the year in which the reward is to be paid; and
 - reclassification (or advancement to CSOF3.E) is not currently appropriate or foreseeable in the subsequent 12 month period.
- (g) The names of officers who receive a Superior Performance Rating will be publicised within their Business Units in line with announcements about promotions, accelerated advancement and Performance Cash Rewards in accordance with clause 36(d).

42. MERIT PROMOTION

- (a) Merit promotion to a higher CSOF level may be approved where:
- An officer has a sustained record of achievement that clearly demonstrates the requirements defined for the next CSOF level in the relevant Functional Area Work Classification Standards; and
 - CSIRO requires the role to be performed at the higher level for the foreseeable future.
- (b) Since officers will develop their roles and competencies at different rates, depending on their personal potential and the opportunities that arise in the workplace, the period over which sustained performance can be demonstrated will vary but would normally be at least two and will not be less than one full (12 month) performance cycle. Where the performance is over a period less than 2 full cycles, the case must clearly address the candidate's capacity to sustain that level of performance beyond the period being assessed.
- (c) An officer need not be on the maximum performance and development step of their existing CSOF level to be promoted.
- (d) Where a promotion is denied on the grounds that the role is not "required to be performed at the higher level for the foreseeable future" the officer will be advised in writing of the functions or activities that are no longer required to be performed and the work objectives set through the APA process will reflect this advice.

43. CAREER MANAGEMENT, LEARNING AND DEVELOPMENT

- (a) CSIRO values and invests in the development of its staff. CSIRO will promote a broad range of learning and development opportunities designed to enhance performance and satisfaction in existing roles and prepare officers for new roles or changing career directions.
- (b) Individuals are responsible for career development, and supervisors play a significant partnering role to ensure that the development fits broader organisation goals and that the organisation provides an environment that is conducive to development and learning. CSIRO expects active and constructive participation by both the individual and their supervisor.
- (c) CSIRO will support officers to utilise a range of work, education and other relevant experiences including mentoring, secondments and time away from the workplace and participation in professional societies and associations in order to enhance their employability and maximise their performance and job satisfaction. The Career Management Portfolio (CMP) and Learning Managements Systems (LMS) have been developed to assist with this process.

PART E. STAFF PARTICIPATION

44. MANAGEMENT ACCOUNTABILITY

The quality of management decisions impacts the achievement of CSIRO's strategic goals and has a significant bearing on the quality of the working life of staff. The parties to this Agreement recognise that the quality of decision making is enhanced where managers are committed to the principles of:

- (i) Openness – maintaining the free flow of information relevant to the well-being of staff;
- (ii) Transparency – providing clear, reasoned justification for decisions to affected officers, encouraging staff input and providing feedback on how staff views were taken into account; and
- (iii) Fairness and consistency – treating staff with respect and showing no favouritism in decision making.

45. BUREAUCRACY

The parties to this Agreement accept and recognise that appropriate accountability processes for public sector governance (the way CSIRO is directed and controlled) are required. This Agreement recognises the intent of CSIRO's 2007–2011 Strategic Plan to efficiently administer the organisation's governance arrangements. CSIRO will establish a bureaucracy – busting task force with ongoing staff participation to identify opportunities and deliver outcomes on improved governance and operational efficiency through the life of this Agreement. A report on progress of the taskforce, including opportunities and outcomes on bureaucracy reduction, will be a standing item on CSIRO Consultative Council meeting agendas.

46. SUPPORTING INNOVATION AND CREATIVITY

The parties to this Agreement recognise that CSIRO's strategic objectives are in large dependent on the innovation and creativity of its staff. The parties recognise that there are some existing challenges in this regard as reflected in feedback in the Staff Poll. Under this Agreement a dialogue will be established with staff to identify opportunities to enhance individual and team creativity and innovation through staff input to the organisation's Broad Direction Setting and Science Investment Processes. A report on progress of these initiatives will be a standing item on CSIRO Consultative Council meeting agendas.

47. SUSTAINABILITY

- (a) The parties recognise that the involvement of staff including at the local level is critical in improving the environmental sustainability of CSIRO in the areas of greenhouse gas emissions, energy, water and waste.
- (b) In incorporating reference to this issue in this Agreement, the parties acknowledge that some investment may be required in the medium term in implementing new sustainability

initiatives. The objective of the parties is to achieve a return on sustainability initiatives and related investments, noting that benefits will be realised over a mixture of short, medium and longer term periods.

- (c) CSIRO will provide opportunities for staff contributions toward improving the environmental sustainability of CSIRO's operations through the implementation of an Environmental Sustainability Strategy. These opportunities will include a dedicated email address, local management teams and site based working groups including staff. CSIRO will report on progress and outcomes of the strategy, including activities of management teams and working groups, as a standing item on CSIRO Consultative Council meeting agendas.

48. OUTSOURCING

The parties recognise that job security is of significant concern to many staff and therefore agree that CSIRO – initiated decisions to outsource activities or functions:

- will be based on evidence of gains assessed against financial, efficiency and quality criteria;
- will include consideration of whether these gains can alternatively be made through internal reorganisation; and
- will follow prior consultation with any affected internal clients and officers and where they choose, their representatives.

49. COMMERCIALISATION

- (a) The parties acknowledge that effective commercialisation of research and development outcomes are fundamental to CSIRO's future.

This may involve a range of strategies such as spin offs, corporatisation, and technological transfer initiatives. Some of these may present career development or career change opportunities for some officers. In order to facilitate staff involvement in commercialisation activities, affected officers will be provided with timely information about their rights, entitlements and the conditions that apply, so that they are able to make an informed decision about whether or not they wish to participate.

- (b) Consistent with the commitments in clause 54, CSIRO will consult with staff, and where they choose, their representatives, on any matters affecting their employment or the way work is to be performed.
- (c) Where CSIRO introduces a scheme allowing officers who generate intellectual property to share in the benefits of the commercialisation of that intellectual property, the affected officers and where they choose, their representatives, will be informed of the details of the scheme. The details of the scheme and its operation will be determined by CSIRO and may be varied at CSIRO's discretion. CSIRO will consult affected staff and where they choose their representatives, when undertaking subsequent reviews of the scheme. These schemes will include mechanisms for resolving disputes or grievances and therefore will not be subject to the grievance and dispute procedures contained in Schedule 4 and 80 respectively of this Agreement.

50. HEALTH AND SAFETY REPRESENTATIVES

- (a) CSIRO is committed to providing a safe work environment and promoting a more safety conscious culture.
- (b) Health and Safety Representatives play an important role in facilitating this commitment. CSIRO recognises this valued role by providing:
- reasonable time during normal working hours to undertake the role;
 - formal recognition of time spent on this role in their Annual Performance Agreement;
 - essential training and resources; and
 - the opportunity, as a member of the Business Unit Occupational Health and Safety Committee, to participate in the assessment of relevant Business Unit Awards.

51. EQUITY AND DIVERSITY OFFICERS

CSIRO recognises this valued role by providing:

- reasonable time during normal working hours to undertake the role;
- formal recognition of time spent on this role in their Annual Performance Agreement;
- time and encouragement to participate in essential training to enhance their effectiveness; and
- the opportunity, as a member of the Business Unit Equity and Diversity Committee to participate in the assessment of Business Unit Diversity Awards.

52. BULLYING AND HARASSMENT

In consultation with Equity and Diversity Officers and Health and Safety Representatives, the parties agree to review the CSIRO policy on Workplace Harassment and Bullying with a view to developing discrete policies by 30 June 2009 on:

- Discrimination and harassment; and
- Workplace bullying and victimisation.

53. MORAL RIGHTS

(a) Background

Australian copyright law provides non-financial Moral Rights to authors or creators of copyright works under the *Copyright Act 1968*.

Moral Rights in relation to a work include:

- (i) a right of attribution of authorship;

- (ii) a right not to have authorship falsely attributed; and
- (iii) a right of integrity of authorship (which relates to derogatory treatment of a work that is prejudicial to the author's honour or reputation).

The rights of attribution and integrity of authorship are subject to extensive "reasonableness" tests which are set out in the Copyright Act. Moral Rights are personal to individual authors and cannot be sold or transferred. If one author of a work provides a Moral Rights Consent, the Consent would not apply to other authors of that work.

Authors who produce copyright works in the course of their employment may consent to their employer doing acts which would otherwise be a breach of their Moral Rights. The benefit of such Consent may be passed on by the employer to third parties. Moral Rights Consents may be given in respect of particular works (specific) or works of a particular description (general) including future works. Moral Rights Consents must be in writing, must be informed and are invalid if given under duress.

(b) **Moral Rights Consents from CSIRO officers**

CSIRO respects the Moral Rights of its officers and recognises their significance for CSIRO's reputation as well as the reputation of its officers. CSIRO officers recognise that a number of CSIRO's clients require, as a condition of doing business with CSIRO, that they not be exposed to legal action by CSIRO officers for breach of the Moral Rights of those officers and that this will necessitate CSIRO seeking Moral Rights Consents, to facilitate business with those clients. Consequently:

- CSIRO will not invite officers to sign Moral Rights Consents as a matter of administrative convenience;
- Where any work is covered by a Moral Rights Consent which extends to a CSIRO client, CSIRO will use all reasonable endeavours to ensure that the client undertakes to CSIRO to:
 - (i) attribute authorship in scientific papers and reports to the relevant scientific author(s);
 - (ii) subject to (i), not falsely attribute authorship of the work; and
 - (iii) not modify the work in such a way as to make it misleading or deceptive while the work is attributed to a CSIRO officer.
- CSIRO will respect the right of an officer not to sign a Moral Rights Consent where it is offered and will not demote or discipline an officer on the ground that the officer did not provide a Moral Rights Consent. Officers recognise that if they refuse to provide a Moral Rights Consent, they may not be able to work on projects where Moral Rights Consents are required. In that event, CSIRO will take all practicable steps to provide suitable alternative work for those officers.

54. STAFF PARTICIPATION AND CONSULTATION

- (a) The parties to the Agreement are committed to maintaining workplace relations that value communication, consultation, cooperation and input from staff and where staff choose, their representatives in the making of decisions affecting their working environment (including accommodation) and livelihood.

Such participation by staff should lead to increased productivity and organisational effectiveness through:

- more positive and cooperative relations between management and staff;
- increased job satisfaction, self esteem and fulfilment;
- facilitating opportunities for learning and development;
- improved quality of decisions and increased commitment to those decisions; and
- promotion of a safe and healthy work environment.

- (b) Effective consultation provides individuals and where they choose, their representatives, with a genuine opportunity to influence the decision maker. It is not joint decision-making, nor does it constrain the prerogative of management to make decisions. Consultation facilitates informed decision making, particularly on matters that affect the employment of staff. The parties to this Agreement recognise that some decisions, typically those made by CSIRO's Board, the Executive Team and Government (including legislative change), will be beyond the influence of staff. These decisions will be communicated to staff and where they choose, their representatives as soon as practicable, and consultation will occur about the implementation of the decision.
- (c) Consultation can take many forms but regular meetings are encouraged as they provide an avenue for sharing information, receiving feedback, generating ideas and resolving workplace issues in a spirit of cooperation and trust. Where decisions are made following workplace consultation with staff, feedback will be provided to staff on the broad inputs considered and the rationale for the decisions made.
- (d) Managers will consult with staff and, where staff choose, their representatives on a regular basis about any matters that will have implications for their employment or affect the way their work is to be performed.
- (e) CSIRO recognises that all Business Units should have effective processes to facilitate participation by staff and, where the staff choose, their representatives. Accordingly, all Business Units shall maintain Staff Consultation processes in a form supported by the majority of staff in the Business Unit.
- (f) The parties to the Agreement recognise that Consultative Council and other consultative mechanisms exist to discuss issues that may have organisation wide impact, including those that may result in significant strategic or resource allocation changes.
- (g) CSIRO shall review:
- (i) and report twice a year to the Consultative Council for consideration:
- the number of market related employment and specified term employment arrangements, including details of Business Unit, location, functional area and CSOF level in a form that does not identify individuals; and
- (ii) and publish annually;
- the number of formal appeals and grievances;
 - the number of term and indefinite appointments; and
 - the number of part time officers.

55. FREEDOM OF ASSOCIATION

CSIRO recognises that employees are free to choose to join or not join a union. Irrespective of that choice, employees will not be discriminated against in respect of their employment under this Agreement. Officers who choose to be members of a union have the right to have their industrial interests represented by that union.

56. FACILITIES FOR STAFF REPRESENTATIVES

- (a) A staff representative for the purposes of this clause is a CSIRO officer who is chosen by staff to represent their views to management.
- (b) Effective participation requires adequate support for staff representatives to fulfil their role of ascertaining staff views on workplace issues, involvement in dispute settlement processes, representing staff at consultative meetings and reporting the outcomes of such meetings to the staff they represent. Accordingly, CSIRO will:
- take into account reasonable time spent on these activities when setting and evaluating APA objectives. Staff representatives and their supervisors should agree and record the time to be made available for the purpose of carrying out representative activities;
 - give staff representatives access to facilities to support these activities; and
 - provide time and encourage staff representatives to participate in training to enhance their effectiveness.

57. COLLEAGUE OFFICER

- (a) CSIRO recognises the right of staff to have a colleague officer present at meetings with a supervisor or manager which address matters that relate directly to the officer's employment such as classification, performance, discipline, working relationships and tenure.
- (b) A colleague officer is a CSIRO officer who may, at another officer's request, accompany that officer to a meeting with a supervisor or manager. The colleague officer is not a representative or advocate for the officer, but may be consulted by the officer for advice or support during the meeting.

PART F. LEAVE

58. PUBLIC HOLIDAYS

- (a) The following days, or any days prescribed under the law of any State or Territory to be observed in lieu thereof in that State or Territory, shall be observed as holidays by CSIRO officers:

1 January	New Year's Day
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26 January	Australia Day
	Easter (Good) Friday
	Easter Saturday
	Easter Monday
25 April	Anzac Day
25 December	Christmas Day
26 December	Boxing Day
	Queens Birthday
	Labour Day or equivalent
	Additional Public Service Holiday (observed on the next normal working day after Boxing Day)

- (b) In addition to the days mentioned above the Chief Executive authorises additional days to be observed as local public holidays where these days are declared under State or Territory law and observed by the whole of the community in that Region, State or Territory.

59. DEFENCE LEAVE

- (a) Defence Leave may be granted to enable officers to engage in full-time defence service, in defence service training as members of the Defence Reserve, and in employment in the interests of national defence, as follows:

Leave on recruitment or for initial training as a member of the Defence Reserve will be up to 2 weeks with pay.

Leave to undertake training as a member of the Defence Reserve may be granted with pay up to a maximum of 28 calendar days in a year commencing 1 July and ending 30 June.

Leave other than for training may be granted with or without pay.

- (b) Defence Leave counts as service for all purposes except that, in the case of employment in the interests of national defence, only the first 12 months counts for recreation leave purposes.
- (c) Officers who are members of the Defence Reserve may also apply for recreation leave, long service leave or flex leave for Defence Reserve purposes.

60. ANNUAL SHUT DOWN

- (a) Where at any site CSIRO determines that it shall observe a shut down which includes the period between Christmas Day and New Year's Day, officers may be directed to take leave for that period. Officers so directed may elect to use accrued recreation, flex or miscellaneous leave subject to clause 61(f) for this purpose.
- (b) Officers with insufficient leave credits at the time of shutdown may exceed the normal 10 hour maximum flex debit, provided that the excess debit is cleared within 3 months of the shutdown.
- (c) Consistent with clause 54, decisions on implementing shut down of a particular site shall be subject to consultation with affected officers and where they choose, their representatives, commencing no less than 3 months before the proposed shut down period. Where officers are likely to have *bona fide* work demands during the proposed shut down period, CSIRO shall organise appropriate alternative working arrangements in the event it wishes to proceed with the shut down.

61. MISCELLANEOUS LEAVE

- (a) Miscellaneous Leave is intended to provide flexibility to meet an officer's personal circumstances and accrues at the rate of 4 days per year and is subject to a maximum balance of 12 days. Officers located in Alice Springs will be subject to a maximum balance of 14 days. The entitlement for all part time officers is calculated on a pro rata basis.
- (b) The granting of Miscellaneous Leave is subject to the supervisor's discretion.
- (c) Supervisors should not unreasonably refuse an application and must provide reasons for the decision where an application is refused. The following examples would in most circumstances be considered to be reasonable:
 - assisting/chaperoning partners, dependants, extended family members or close friends with legal or other personal matters (not covered by carer's leave);
 - attending the birth of the child of the officer's partner;
 - attending to cultural or religious obligations including observance of religious holidays which are not formally declared by CSIRO as public holidays;
 - annual shut down (clause 60) except as per clause paragraph (f) of this clause;
 - emergency household matters/repairs, remaining at home during flood, bushfire emergencies etc;
 - moving from the officer's usual place of residence;
 - attending court as a witness in a private capacity;
 - attending as a participant in international sporting events;
 - participation in voluntary and/or community work including emergency services activities;
- (d) Documentary evidence need not be provided but the reasons should be noted on the request for leave.

- (e) Separate Compassionate Leave entitlements exist which are not subject to the above accruals.
- (f) An officer will not be eligible for miscellaneous leave while on maternity or parental leave.

62. COMPASSIONATE LEAVE

Upon production of suitable evidence, an officer may be granted up to 3 days paid compassionate leave on each occasion that a member of an officer's immediate family or household:

- contracts or develops a personal illness that poses a serious threat to his or her life;
- sustains a personal injury that poses a serious threat to his or her life; or
- dies.

Definition of immediate family:

- A partner, child, parent, grandparent, grandchild or sibling of the officer;
- A child, parent, grandparent, grandchild or sibling of a partner of the officer.

Note: A partner includes a former partner and a child includes adopted, step, ex-nuptial and adult child.

63. JURY LEAVE

An officer required to attend court as a juror will be granted leave of absence with pay and the leave will count as service for all purposes.

64. MATERNITY LEAVE

- (a) Officers are entitled to maternity leave in accordance with the operation of the *Maternity Leave (Commonwealth Employees) Act 1973*.
- (b) **Additional leave entitlement for maternity leave purposes** – An officer who is entitled to maternity leave under the *Maternity Leave (Commonwealth Employees) Act 1973* is entitled to an additional two weeks' leave for maternity leave purposes in addition to the entitlement of the *Maternity Leave (Commonwealth Employees) Act 1973*, increasing the total period of mandatory absence to 14 weeks. The additional leave entitlement supplements the period of mandatory absence following the date of birth so that mothers can spend more time to bond with the child. As such, it cannot be used to extend the mandatory absence prior to the actual date of birth. The additional two weeks is subject to all of the conditions that apply to the period of mandatory absence, under the *Maternity Leave (Commonwealth Employees) Act 1973*.
- (c) **Half pay option** – The payment of paid maternity leave may be spread over a period of up to 28 weeks at a rate of half normal salary. Officers utilising this option must take the entire period of leave at half pay. Any paid maternity leave beyond the first 14 weeks does not count as service for any purpose. This administrative arrangement does not extend the total

period of paid or unpaid maternity leave available under the *Maternity Leave (Commonwealth Employees) Act 1973*.

- (d) Officers entitled to leave under this clause will also be entitled to Parental Leave in accordance with clause 65.
- (e) In the case of term officers, a period of paid or unpaid Maternity Leave may not extend beyond the date on which their term concludes.

65. PARENTAL LEAVE (PAID)

- (a) On completion of 12 months service, four weeks paid parental leave will be available to officers on:
 - (i) the birth of their child (in addition to maternity leave granted in accordance with clause 64);
 - (ii) the adoption of a child under the age of 16 years; or
 - (iii) becoming a permanent legal guardian for a child under the age of 16 years, who is not already residing with the officer.
- (b) Paid parental leave cannot be taken at half pay.
- (c) This leave will be available for a period of 18 weeks following the events specified in subclause (a). The 18 week restriction is waived where an officer takes paid parental leave immediately following Maternity Leave on half pay.
- (d) Officers who have not completed 12 months service are entitled to a maximum of one week paid parental leave. Officers who complete 12 months service during the 18 week leave availability period are entitled to the balance of the leave that falls within the 18 week period.
- (e) As paid Parental Leave must be utilised within an 18 week period, applications cannot be denied. However, the timing of the leave within that 18 week period may be negotiated between the applicant and approving officer, to minimise disruption to operating requirements.

66. PARENTAL LEAVE WITHOUT PAY (ONE-OFF)

- (a) In addition to leave without pay for parental leave purposes, CSIRO officers may apply for unpaid parental leave of up to five years for the purpose of primary caring responsibility of an officer's child, including an adopted child, subject to the following:
 - The period of leave must be of continuous duration and may not extend beyond the day on which the child first attends school.
 - In the case of term officers, the period of leave may not extend beyond the date on which their term concludes.
 - An officer may apply for leave under this clause only once. The birth or adoption of additional children does not establish a new entitlement to leave under this clause. However, applications under general leave without pay provisions are permitted.

- (b) Approval of applications for unpaid parental leave is subject to operational requirements. However, CSIRO will consider all reasonable alternatives to maintain operations, in an effort to accommodate requests for this form of leave. If an application is refused, the officer will be provided written reasons for the refusal.
- (c) Parental leave without pay does not count as service for any purpose.

67. SICK AND CARER'S LEAVE

Sick Leave

- (a) CSIRO officers (except casual officers) will accrue 15 days paid leave for each completed year of service with CSIRO, which can be taken for a personal illness or injury of the officer.
- (b) A common sick leave accrual date of 1 January operates for all officers eligible for sick leave.
- (c) A full-time officer accrues sick leave credits subject to a maximum of 15 days per annum in the following manner:
 - (i) on appointment, a pro-rata credit of sick leave at the rate of 1.25 days per completed calendar month multiplied by the number of whole months between commencement and the following 1 January, or the end of an officer's term if prior to the following 1 January;
 - (ii) thereafter, 15 days full pay sick leave per annum or a pro-rata credit for term officers at the rate of 1.25 days per completed calendar month where the term ends prior to the following 1 January;
- (d) Paid sick leave is cumulative but will not be paid out to the officer on termination of employment. Paid sick leave counts as service for all purposes.
- (e) Sick leave for part-time officers is credited on a pro-rata basis. Where a full-time officer changes to part-time work the officer's sick leave balance will be adjusted so that it represents an equivalent number of weeks entitlement, expressed as hours. Where a part-time officer changes to full-time work the officer's sick leave balance will be adjusted so that it represents an equivalent number of weeks entitlement, expressed as days.
- (f) An officer will not be entitled to paid sick leave for any period during which they are entitled to worker's compensation payments.
- (g) An officer in receipt of workers compensation for more than 45 weeks will accrue sick leave on the basis of hours actually worked.
- (h) The maximum continuous period of sick leave will be 78 weeks, of which no more than 52 weeks may be paid sick leave. Leave of absence due to illness beyond 78 weeks does not count as service for any purpose.
- (i) An officer will not be retired on invalidity grounds without their consent before their paid sick leave credit has been exhausted subject to subclause (h).
- (j) An officer will not be entitled to paid sick leave while also entitled to paid maternity leave under the *Maternity Leave (Commonwealth Employment) Act 1973*, as amended.

- (k) Officers on a specified term for a period of less than 1 calendar month do not accrue paid sick leave.
- (l) Sick leave cannot be taken at half-pay or converted to half-pay.

Carer's Leave

- (m) Officers are entitled to use up to a maximum of 10 days from their sick leave balance per calendar year for the purposes of providing care or support to a member of the officer's immediate family or household who requires care or support because of:
 - Personal illness, or injury of the member; or
 - An unexpected emergency affecting the member.

Definition of immediate family:

- A partner, child, parent, grandparent, grandchild or sibling of the officer;
- A child, parent, grandparent, grandchild or sibling of a partner of the officer.

Note: A partner includes former partner and a child includes adopted, step, ex-nuptial and adult child.

- (n) An officer will not be entitled to paid carer's leave while on maternity or parental leave.

Unpaid carer's leave

- (o) An officer (including a casual officer) is entitled to two days of unpaid leave on each occasion that the officer is required to provide care or support to a member of the officer's immediate family or household.
- (p) Unpaid carer's leave is only available where an officer has exhausted their entitlement to paid carer's leave. There is no limit on the number of occasions for which the officer can take unpaid carer's leave.
- (q) Unpaid carer's leave will not count as service.

Medical evidence

- (r) Leave of absence on sick leave or carer's leave with pay may be granted subject to available credits:
 - on production of satisfactory medical evidence (or if not reasonably practicable, a statutory declaration);
 - without production of a medical certificate, to the extent of 5 days for sick leave and 5 days for carer's leave in any year. In both cases, no more than 3 consecutive days may be taken without a medical certificate.
- (s) Where practicable, an officer must give notice prior to the absence of the intention to take sick/carer's leave or otherwise notify of such absence at the first opportunity on the day of absence.
- (t) Sick/carer's leave will not be deducted in respect to a public holiday that the officer would otherwise have observed.

- (u) Sick leave without pay may be granted where paid sick leave credits are exhausted. However sick leave without pay will not count as service.
- (v) An officer who is medically unfit for duty or is required to care for a member of their family or household for one day or longer while on recreation leave or long service leave and who produces satisfactory medical evidence, may be granted sick/carer's leave. Recreation leave or long service leave will be re-credited to the extent of any sick/carer's leave granted.

Effect of leave without pay

- (w) Absences on leave without pay, which do not count for service, reduce the amount of sick leave credited on 1 January at the following rate:
 - For each completed calendar month of leave without pay, the credit is reduced by 1/12th;
 - Instances of leave without pay of less than 1 calendar month are ignored, except where the aggregate of these absences is equal to or greater than 30 calendar days in the sick leave year. In such cases the credit is reduced by 1/12th for every 30 calendar days.

68. RECREATION LEAVE

- (a) A full-time officer accrues recreation leave at the rate of 1 and 2/3 days for standard hours of duty worked in that month. Part-time officers accrue recreation leave pro-rata based on their standard hours of duty.
- (b) Recreation leave may not be taken in advance of accrual.
- (c) Recreation leave will not accrue for any period of leave which does not count for service.
- (d) The following categories of officers accrue additional recreation leave:
 - (i) shift-workers regularly rostered for Sunday and holiday duty forming part of the ordinary hours of attendance per week shall be allowed 7 consecutive days leave (including non-working days) in addition to the period of recreation leave prescribed in subclause (a);
 - (ii) caretakers in residence are entitled to an additional one days recreation leave for each public holiday for which they are required to remain on residence, subject to a maximum of 5 days leave per annum;
 - (iii) officers in remote localities (see clause 30); and
 - (iv) officers entitled to disability leave as specified in clause 31.
- (e) Where employment ceases, the officer will be paid the value of any unused recreation leave. Payment is calculated at the termination salary and includes AAHL site allowance (as per clause 31) and all allowances that count for superannuation purposes.
- (f) Recreation leave is cumulative.
- (g) Where an officer has a recreation leave credit equal to or exceeding a credit representing 2 calendar years of service and applies with at least one months notice for leave to reduce the excess credit by a period of up to one quarter of the total leave credit, CSIRO shall grant the application.

- (h) Where an officer has on either 1 January or 1 July a recreation leave credit of 45 days or more (or 50 days or more in the case of shift workers), CSIRO will direct the officer to take recreation leave of such a period equivalent to 10/45 (rounded to the nearest whole day) of the recreation leave credit at the notice date. If the officer fails to comply with the direction by 1 April (where directed on 1 January) or 1 October (where directed on 1 July) salary will not be paid for the recreation leave period, the officer will instead be provided with paid recreation leave during the period.
- (i) An officer who is already on approved leave shall not be directed to take recreation leave until they have completed the period of approved leave. An officer who is directed to take recreation leave at the completion of a period of approved leave must comply with that direction within a period of 3 months. If the officer fails to comply with the direction by the required date, salary will not be paid for the recreation leave period, the officer will instead be provided with paid recreation leave during the period.
- (j) **Cashing out leave** – Prior to 31 March 2009, an officer may make a one-off application to “cash out” a period of recreation leave which has been credited to them prior to the commencement date of this Agreement. The period of leave that may be “cashed out” is subject to a minimum of 5 days and a maximum of 15 days. Payment of any leave cashed out will include the allowances specified in subclause (e).
- (k) **Senior Officer Leave Bank** – Prior to 1 April 2006 officers in classification levels 8 or 9 and those in level 7 in the General Management, Research Management or Specialist functional areas, were able to transfer excess recreation leave credits to a senior officer leave bank.
- There will be no further accruals to the special leave bank. There is no provision for payment in lieu of this leave, should an officer not have used the leave before separation from CSIRO.
- (l) Officers will be paid for any eligible leave payments as part of the normal fortnightly pay process. There is no entitlement to prepayment of leave.

PART G. BALANCING WORK AND PERSONAL LIFE

69. PART-TIME/JOB SHARE ARRANGEMENTS

- (a) **Definition** – A part-time officer is an member of staff who:
- works less than ordinary hours of duty (36 3/4 hours) per week;
 - has specified hours of work; and
 - receives on a pro rata basis, equivalent pay and conditions to those of full-time officers of equivalent classification.
- (b) **Agreement in writing** – Prior to commencing part-time work, CSIRO and the officer shall agree in writing on a regular pattern of work, specifying the hours worked each day, which days of the week the officer will work, the actual starting and finishing times each day, and whether the part-time work is for a specified period. No pressure will be exerted on full-time officers to convert to part-time work or to transfer to another position to make way for part-time work.

- (c) **Variation** – Any part-time work arrangement may be varied by agreement. Such variation shall be recorded in writing.
- (d) **Rate for ordinary and additional hours worked** – A part-time officer shall be paid for ordinary hours worked at the rate prescribed for the officer’s classification. Additional hours may be worked in accordance with clause 23.
- (e) **Consideration of officer initiated proposals** – Officer initiated proposals for part-time work will be considered promptly and with due consideration for the reasons put forward by the officer in support of the proposal. Such consideration will be subject to operational requirements.

However, if after maternity leave a female officer proposes to return to work on a part-time basis, her proposal should be approved unless there are strong reasons for not doing so. Having an operational need for a full-time person is not, of itself, an acceptable reason for denying an application for part-time work.

Where management receives a part-time or job share proposal in writing from an officer, any rejection by management must be justified in writing to the officer concerned.

- (f) **Reversion** – Where a full-time officer has entered into a part-time work arrangement, the following provisions apply:
 - (i) Where the arrangement is for a specified period, the officer will revert to full-time employment at the expiry of the specified period in the absence of an agreement for the arrangement to continue or be otherwise varied.
 - (ii) Where the arrangement is not for a specified period, and the officer wishes to revert to full-time employment, the officer will notify CSIRO. CSIRO will revert the officer to full-time status as soon as practicable.

70. RETURN FROM LENGTHY ABSENCES

In order to support officers returning to CSIRO after absences of 1 year or more, the individual and their supervisor will jointly develop an agreed return to work program designed to reintegrate the officer into the work environment.

The content of the program will vary depending on factors such as:

- The length of and reason for the absence;
- The extent and nature of changes impacting on the workplace during the absence; and
- Changes in the individual’s field of expertise.

71. CHILDCARE

- (a) CSIRO recognises that many staff have family responsibilities which impinge on their capacity to participate effectively in the work force. CSIRO has facilitated the provision of on-site child care facilities, at several major sites, as a key strategy to attract and retain staff. CSIRO will assess the demand for additional child care facilities by undertaking the following:

- (b) All new CSIRO building projects or significant additions to current facilities will include an assessment of demand for, and feasibility of, providing childcare for staff with young children.
- (c) CSIRO will assess the staff demand for childcare and raise awareness of policies and procedures for establishing on-site childcare facilities, during the life of this Agreement.

72. FACILITIES FOR NURSING MOTHERS

- (a) CSIRO recognises that some female officers may need to express breast milk during working hours. This requires:
 - A lockable area that is clean, hygienic and private;
 - Comfortable seating;
 - Access to facilities for washing hands and equipment; and
 - Adequate refrigeration space for storage of expressed milk.
- (b) It is expected that these requirements will be incorporated into existing facilities such as First Aid rooms and will be taken account of in new building design.

73. WORKING AWAY FROM BASE IN CSIRO

CSIRO officers may work from home or off-site on an intermittent basis or for one-off short periods. These working patterns have developed over many years to suit CSIRO's research and management environment. The principles below are not meant to disrupt or supplant these current ad hoc arrangements, but will apply where more formal or longer term arrangements are proposed.

- (a) **Key Principles:**
 - Any such arrangement has to be agreed between CSIRO and the applicant before it can proceed.
 - An arrangement can be proposed by either CSIRO or, more usually, by an officer.
 - Access to home based work is not an entitlement and requires approval by the Delegate.
 - The type of work to be carried out away from normal base must be appropriate in terms of content, interaction with other officers and clients and be able to be appropriately supervised.
 - Home-based or remote working should not be used as a substitute for dependant care, although it can be appropriate where a dependant only requires monitoring with occasional direct care, e.g. during a short term illness, during convalescence etc. Approval may also be appropriate during a phased return to normal duty following an illness, or following a period of maternity or parental leave.
 - Each application should be treated on its merits and should be reviewed on a regular basis (say three monthly in the first instance). Either CSIRO or the officer can opt not to continue the arrangement.

- Appropriate supervisory, HSE and security measures need to be in place to ensure both CSIRO's and the officer's needs are met.

(b) **Types of Work Particularly Suitable for Home-Based or Remote Working**

- Short term (up to a few weeks) for preparation of manuscripts or reports, writing up of research, preparation of major proposals, analysis of field and/or experimental data;
- Reading and thinking time where minimal disruption is required for effective achievement;
- Computer programming, data entry and analysis tasks where systems can be accessed directly and with adequate efficiency and security; and
- Journalistic, telephone advisory services or other communication tasks where computing and/or telephone are the major interactive tools.

(c) **Tasks Not Considered Suitable for Home-Based Working**

- Management and supervisory jobs except for very short periods (up to 1-2 days);
- Where research or experimental equipment, chemicals, animals etc. have to be used as an integral part of the work; or
- Where direct face-to-face interaction with other officers, clients or the public is a substantial component of the officer's normal work.

(d) **Approval Process**

For other than occasional or short-term emergency reasons (1-2 days a month) all approvals for home-based or other remote work should be documented. This ensures that CSIRO's employment and HSE requirements are properly considered by managers approving the arrangement.

(e) **Records**

CSIRO will maintain a record of all approved applications made under these provisions and shall provide, in a manner that does not identify individuals, aggregated information on an annual basis to staff and where they choose their representatives.

(f) **Factors To Be Considered In Seeking and Granting An Approval**

(i) **Contact with the work place and colleagues**

Officers who work from home or are otherwise working away from their "normal" CSIRO site base for extended periods need to be provided with information, support and social contact from time to time. Arrangements for home-based work should include a requirement to attend the CSIRO workplace for project meetings, general staff meetings, social activities on a regular basis and to access training and other development activities as agreed under the APA.

In addition, supervisory requirements should be outlined in the approval process so that both the supervisor and officer are agreed on when and how reporting, APA sessions and other supervisory requirements will be met.

A dedicated or shared work space should be available at the CSIRO base for the officer to work at when present.

The supervisor at the CSIRO base is responsible for ensuring that the formal and informal communication networks with the "remote" officer are maintained.

(ii) **Health, Safety and Environment**

The Health and Safety aspects of Home Based Work shall be consistent with current Home Based Work Policy.

(iii) **Security**

Where CSIRO data of a research, commercial or staff-in-confidence nature is stored, accessed or worked on at home or elsewhere, the officer has a duty to protect it from inappropriate use by others who do not have a "need to know". This not only applies to potential IT hackers, industrial espionage etc, but from family, friends or others who might unwittingly spread information inappropriately.

Where direct electronic access or dial-up modems are used to access CSIRO computing or information networks specific approval of the arrangement must be given by the Business Unit Systems Manager, if necessary in consultation with CSIRO's IM&T Security Manager.

(iv) **Conditions of Employment**

The same conditions of employment apply to the officer working from home or elsewhere as applies at a normal CSIRO place of work.

Normal working hours and patterns should be maintained and "attendance" recorded in the same way as at the CSIRO base.

Leave (including flex leave) should be applied for and taken in the normal way.

For the purposes of payment of travelling allowances, mileage allowance and excess travelling time, the "home base" will be treated as the normal base.

Arrangements for allowing claims for reimbursement of official telephone calls and a contribution to household energy costs (if appropriate) should be put in place.

74. FLEXIBLE WORKING HOURS – FLEXTIME

(a) **Introduction**

These flextime arrangements apply only to those officers in CSOF 1 to CSOF 4 who are required to formally record attendance. Other officers may access informal flexible attendance arrangements with the agreement of their line manager.

(b) **Flexible Working Hours (Flextime Scheme)**

Flextime is a commonly used term to describe the flexible attendance arrangements which apply in CSIRO.

The flextime scheme enables officers to work efficiently while at the same time recognising that officers have to accommodate both work and private commitments on a daily basis. This is achieved by allowing time off to be granted where this is consistent with work demands.

Additional benefits include reduced administrative costs resulting from:

- fewer formal leave applications for short absences; and
- fewer pay variations for short absences

Flextime is a standard practice in CSIRO but is always subject to operational requirements. While some officers will have less scope to take advantage of the scheme, planning and good communication should allow flexible arrangements to apply in most situations.

Supervisors have the discretion to deny flexible attendance arrangements where this would compromise the maintenance of satisfactory work levels, communication or services. Supervisors must ensure that officers do not attend outside standard hours in workload troughs merely to build up flex credits.

Flextime does not apply to shift workers and casual officers.

(c) **Recording Attendance**

Officers at CSOF 5 and above are exempt from *formally* recording attendance. Officers below CSOF 5 must keep *formal* daily attendance records unless they are offered exemption from this requirement by the Delegate. They must formally accept or reject that offer.

(d) **Definitions:**

“Attendance Bandwidth” CSIRO will set an attendance bandwidth, in consultation with officers and their representatives, at each workplace of 10 hours’ duration between the hours of 6 a.m. and 6 p.m. on a Monday to Friday. The attendance bandwidth and commencing and finishing times may differ for different categories of officers.

“Standard hours” Fixed period, within the bandwidth, of 7 hours 21 minutes plus at least 30 minutes for lunch.

“Core time” Fixed period of not more than 4 hours within the bandwidth during which attendance is mandatory unless leave or flex leave is approved. Core time can comprise one or two time blocks.

“Lunch period” A period of not less than 30 minutes nor more than 2 hours which must commence no later than 5 hours after the start of the bandwidth.

“Flexible periods” Time period outside core time but within the bandwidth during which individual officers have the scope to vary their attendance pattern, subject to work requirements.

“Flex time” An approved absence which:

- is deducted from Flex Credits;

- may include core time; and
- may create a flex debit provided that this debit is not more than 10 hours at the completion of the pay fortnight.

(e) **Hours of Duty**

Full time officers must average 73 hours and 30 minutes of duty each pay fortnight.

Part time officers must average the hours of duty stipulated in their letter of appointment.

Officers must:

- be present during core time unless given approval to be absent; and
- take a lunch break during the lunch period.

(f) **Credit/Debit Accumulation, Carryover and Settlement**

Flex credit is the time worked in excess of 7 hours 21 minutes within the bandwidth. A maximum of 10 hours flex credit may be accumulated in each pay fortnight unless otherwise approved by the delegate following a recommendation by the supervisor. A maximum of 60 hours flex credit may be accrued.

Flex debit is the time worked short of 7 hours 21 minutes within the bandwidth. The maximum allowable flex debit at the completion of any pay fortnight is 10 hours.

(g) **Discharging Credit Accrual**

If an officer applies to access their available leave credit and is refused, CSIRO will have 3 months to provide the opportunity for the leave to be taken. During this time the onus is on CSIRO to allow the leave to be taken.

If at the end of the 3 month period, management has not allowed the leave to be taken, and the flex credit has not been discharged, the officer shall, upon application, be paid at single time for the period of leave. Alternatively they may elect to retain the flex credit.

CSIRO and the officer may elect by mutual agreement to have some or all of the accrued flex credit paid out at single time before the expiry of three months.

(h) **Discharging Debit Accrual**

Debits in excess of 10 hours at the end of each pay fortnight must be covered by submission of a leave application.

If an officer has a debit accrual on ceasing employment an equivalent deduction will be made from any payments due.

(i) **Overtime**

A full time officer who formally records attendance and who is directed to work outside standard hours can elect either to be paid in accordance with clause 23 or accrue flex credit for the additional hours worked. Flex credit does not accrue for hours paid as overtime.

An officer working part time may be required to perform additional duty. Payment for additional hours shall be made in accordance with clause 23.

(j) **Travel**

Business related travel within the bandwidth is regarded as "time on duty" for the purposes of credit accrual.

(k) **Flextime in Conjunction with Other Leave**

Flex leave may be taken in conjunction with other forms of leave provided that the total authorised leave on any day does not exceed 7 hours 21 minutes.

75. AVERAGING PAY OVER A REDUCED WORKING YEAR

In addition to flexible work provisions such as permanent part time work, leave without pay (LWOP) or study leave etc, this scheme adds flexibility in the taking of approved periods of LWOP. Where an officer and CSIRO agree, the officer member may elect to work a reduced working year of between 40 and 48 weeks. Officers may access the scheme for study, travel or other personal reasons. For example, those officers with school age dependents may wish to combine these non-work periods with conventional recreation leave so as to be at home during all or most of the school holiday periods.

Key Principles

- Officers participating in this scheme will have their income averaged to take into account periods of LWOP of between 4 and 12 weeks in any 12 month period. This form of LWOP is subject to the same criteria and provisions as is the "traditional" LWOP as set out in CSIRO Policy. The leave is accounted for by a fortnightly deduction over the 12 month period rather than not paying salary when the leave is taken. The net effect of this is to provide a fortnightly salary, albeit at a reduced rate.
- Arrangements approved under these Guidelines need to be initiated by officers and approved by CSIRO. Access to this form of LWOP is not an entitlement and requires approval by the Delegate.
- Applications should be lodged with the local People and Culture section and finalised before the commencement of the 12-month period. The 12-month period is not restricted to either calendar or financial years. Once the 12-month period starts an officer may elect to cancel or vary the arrangement only with the approval of CSIRO. When considering an application to participate in this form of leave, account should be taken of whether a part-time or flextime arrangement would be more appropriate.
- Normally it is expected that this form of leave will be taken in blocks of 5 working days, but periods of less than 5 days, may be granted with the approval of the Delegate. This may be taken in conjunction with other forms of leave. Reasonable notice of leave dates shall be given to allow CSIRO to plan alternative staffing arrangements.
- APA objectives and work output/outcome measures shall reflect the reduced time available.
- Officers working under the scheme shall be given full consideration for training and development opportunities and for rewards, including promotion or advancement in accordance with the same criteria as apply to full time officers.

On resignation, transfer and/or at the end of the 12 month period, a reconciliation shall be conducted of the leave taken and salary paid.

76. PHASED RETIREMENT OF MATURE AGED STAFF

- (a) CSIRO recognises the skills, expertise and knowledge held by more mature officers, and the contribution that they can make to the Organisation including as mentors and developers of other staff. CSIRO offers a range of flexible working arrangements to assist in their phasing to retirement.
- (b) Information on the flexible working arrangements in this Agreement and other policy options, including but not limited to post retirement and voluntary fellowships, will be made available to staff on the CSIRO intranet.
- (c) Where an officer confirms in writing that they intend retiring within the next 2 years, CSIRO will work with that officer to develop an individual and specific program for phasing to retirement. Elements of this program may include :
 - (i) changed mode of employment including reduced working hours;
 - (ii) access to accrued leave;
 - (iii) access to other flexible working arrangements;
 - (iv) a mentoring role;
 - (v) a role in training and development of other staff;
 - (vi) time and resources to capture their knowledge in appropriate knowledge management systems;
 - (vii) reasonable time to bring existing work to be publication ready (or equivalent), if applicable; and
 - (viii) other activities as agreed by both parties (e.g. educational activities, science communication, contribution to internal and external fora).
- (d) Where an officer has indicated a firm date of retirement, management should not unreasonably refuse an application to access flexible working arrangements in the period of 2 years prior to their date of retirement. Where Management receives a proposal in writing from an officer, any rejection by management must be justified in writing to the officer concerned.
- (e) Changes to working arrangements in preparation for retirement may impact on superannuation entitlements. Officers who are considering these changes are encouraged to seek financial advice, at their own expense.

PART H. MOBILITY OF STAFF

77. PERMANENT TRANSFERS (INTER-CITY)

Notice periods

Early and informal discussion will occur with officers when relocation from one city to another is being considered.

Once compulsory transfer has been approved, the officers concerned should be given formal written notice of transfer. Officers are entitled to not less than 12 months' formal written notice of the proposed date of transfer. The notice period recognizes that transferees require adequate time to assess the impact of a transfer on their careers and on their families and to undertake measures of their own to minimise the disruption. Transferees may waive, or agree to reduce, the notice period.

To enable the Business Unit to develop relocation plans, officers should provide informal advice of their intention to relocate as early as practicable after receiving formal notice. However, formal advice of their intentions must be provided not less than 8 months prior to the proposed date of transfer, unless otherwise mutually agreed.

78. INTERNAL LABOUR MARKET

- (a) The parties to this Agreement acknowledge that CSIRO undertakes considerable redeployment activity, particularly within individual Business Units. CSIRO is committed to continuously improving workforce planning, including effective matching of officers to skill needs.
- (b) CSIRO will maintain an online recruitment system providing a central registration point for all vacancies with online information, application facilities and the ability to identify officers seeking redeployment or substitution.

PART I. GRIEVANCE AND DISPUTE PROCEDURES

79. REVIEW OF DECISIONS TO TERMINATE EMPLOYMENT

- (a) An officer will have the right to bring an action under the *Workplace Relations Act 1996* in respect of termination of employment. This will be the sole right of review in respect of such actions.
- (b) In particular, termination of, or a decision to terminate employment, cannot be reviewed under dispute avoidance and settlement procedures addressed in clause 80 of this Agreement.
- (c) Nothing in this Agreement prevents CSIRO from terminating an officer without notice for serious misconduct in accordance with the *Workplace Relations Act 1996*.

80. DISPUTES CONCERNING MATTERS COVERED BY THIS AGREEMENT

- (a) The objective of these procedures is to resolve actual or potential disputes over matters arising from this Agreement through the provision of information, consultation, cooperation and negotiation.

- (b) Without prejudice to either party to the dispute, where a bona fide safety issue is involved, each party to a dispute must, at all times, continue to perform its obligations under this Agreement in accordance with established custom and practice at the workplace. Where a bona fide safety issue exists an officer shall not work in an unsafe environment but will accept reassignment to alternative suitable work in the meantime.
- (c) At all stages of these procedures, matters will be dealt with expeditiously whilst ensuring that adequate time is allowed for exchange and consideration of relevant information and productive negotiation.
- (d) Dispute settlement should progress sequentially through the following stages:
 - (i) discussions between the officer(s) and the manager with authority to resolve the issue;
 - (ii) if the matter remains unresolved, the officer(s) may request a review of the decision/action by the next level manager;
 - (iii) if the matter remains unresolved, the officer(s) may request that the matter be referred to the Delegate; and
 - (iv) unless specifically precluded elsewhere in this Agreement, an officer who is dissatisfied with the Delegate's decision, may seek an independent review of the decision.
- (e) Nothing contained in these procedures will prevent:
 - (i) the agreed use of a mediator at any stage of these procedures;
 - (ii) the officer(s) seeking an independent review at any stage of these procedures if it appears that the intent of these procedures is being frustrated or satisfactory resolution is improbable; and
 - (iii) the officer(s) involving a colleague officer or a staff representative or delegate or official of a relevant Union.
- (f) Independent reviews will be conducted in accordance with CSIRO's grievance procedures (Schedule 4).
- (g) Subject to the terms of this Agreement, if a dispute in relation to a matter arising under the Agreement is unable to be resolved at the workplace, and all agreed steps for resolving it have been taken, the dispute may be referred to the Australian Industrial Relations Commission (the Commission), for resolution by mediation and/or conciliation and, where the matter in dispute remains unresolved, arbitration. However the following types of matters are not to be referred to the Commission:
 - (i) a matter that is the subject of an independent review initiated under subclause (f) of this clause;
 - (ii) a matter that has been the subject of an independent review under subclause (f) where the recommendations were accepted by the Chief Executive. or
 - (iii) a dispute in relation to the termination of an employee's employment
- (h) If arbitration is necessary, the Commission may exercise the procedural powers in relation to hearings, witnesses, evidence and submissions that are necessary to make the arbitration effective.

- (i) The decision of the Commission will bind the parties, subject to either party exercising a right to appeal the decision to a Full Bench.

SCHEDULE 1 – MANAGEMENT OF UNDERPERFORMANCE

- (a) These procedures are distinct from, and shall not be used where misconduct or invalidity procedures are more appropriate. The objective of these procedures is to provide a framework for the effective management of under-performing officers by their immediate supervisors.
- (b) These procedures are intended to be applied when informal communication, counselling and training (where a deficit in the necessary skills or experience has been identified) have failed to bring about an acceptable standard of performance.
- (c) Any notes or records of counselling and training (formal, informal or on-the-job) which are placed on the officer's file, must be sighted by the officer and the officer must be given the opportunity to record comments.
- (d) Officers may seek procedural advice from People and Culture Managers at any time during the Management of Underperformance procedures. Officers may also enlist the assistance of a colleague officer or staff representative, at any point in the process.
- (e) Prior to commencing the formal Management of Underperformance procedures, the supervisor/line manager will inform the next level manager of the proposed action. The next level manager will satisfy him/herself that the expectations of work level/load of the officer concerned are reasonable and that the problem is not primarily one of personality based conflict requiring consideration of other remedies (e.g. mediation, counselling etc).
- (f) The Management of Underperformance process consists of the following steps:

Step 1

- (i) The supervisor/line manager:
 - notifies the officer in writing that the Management of Underperformance procedures are commencing;
 - informs the officer of the steps in the Management of Underperformance procedures and of the implications of continued under-performance; and
 - provides the officer with a copy of the Management of Underperformance procedures.

The written notice will detail the expected standard of performance, the ways in which the officer is not meeting that standard, and will provide guidance to assist the officer to achieve that standard.

- (ii) The supervisor and the officer agree on a period of assessment appropriate to the nature of the work to be undertaken. In the absence of agreement the assessment will take place over a period of 3 months.

Step 2

- (i) The supervisor/line manager formally assesses the officer's performance for the specified period.
- (ii) Where the Chief or Delegate considers that fairness and objectivity cannot be assured, the Chief or Delegate may (at the request of the officer, supervisor or at his/her own initiative) appoint an independent assessor from outside the immediate work area.

Step 3

- (i) At the completion of the assessment period, the assessor prepares a report for the Chief or Delegate on whether the officer achieved the specified standard of performance. The officer is provided with a copy of the report and invited to comment in writing to the Chief or Delegate.
- (ii) If the Chief or Delegate considers that the officer did not achieve the specified standard of performance, the Chief or Delegate may issue a notice of intention to terminate the officer's employment or to take some other action (e.g. transfer to other duties or reduction in classification) unless the officer can show cause why the proposed action should not proceed. The officer will have 7 days in which to respond to this notice.
- (iii) If the Chief or Delegate considers that the required standard of performance has been achieved the officer will be advised in writing that the inefficiency process has concluded.

Step 4

- (i) If, after considering any response offered by the officer, the Chief or Delegate decides to proceed with the proposed action or some other action the officer will be given formal notice in writing of the action to be taken.
 - (ii) If the Chief or Delegate decides to terminate the officer's employment, the officer will have the right to bring an action against their termination of employment under clause 79 of this Agreement.
 - (iii) If the Chief or Delegate decides on some lesser action (e.g. transfer or reduction in classification) the officer may, within 14 days of receiving such notice, request an independent review of the decision in accordance with subclause (f) of clause 80 of this Agreement if the officer believes that the action is unreasonable or that there was a procedural flaw in the application of the Management of Underperformance Procedures.
 - (iv) If no independent review is requested, the action specified in the notice will take effect 21 days after the officer received this notice.
- (g) Action suspended pending review by the Chief Executive:
- (i) If an independent review is requested, the officer must also submit a statement in support of his/her case to the Chief or Delegate within 14 days of receiving the notice referred to in (i) of Step 4.
 - (ii) The Chief or Delegate may accept a statement in support of the independent review requested at Step 4 (iii) after 14 days if the officer can demonstrate exceptional circumstances including approved illness and/or absence from the workplace justifying the granting of the extension. The request for an extension of time can only

be granted if the request is received from the officer within 14 days of making the request at Step 4 (iii).

If the officer, without due cause, fails to submit the statement within the 14 day period or fails to appear at a scheduled hearing, CSIRO may terminate the review and proceed with the action.

Any resultant action will take effect on the later of the day that the Chief Executive decides the matter or 21 days after the officer received the notice referred to in (i) of Step 4.

SCHEDULE 2 – SPECIFIED TERM EMPLOYMENT

This Schedule applies to officers appointed on a specified term.

1. Criteria for term appointment

- (a) The parties agree that the Organisation will benefit from the stability afforded by effective and long term planning of skill needs. To this end, the parties accept that indefinite appointment is the standard form of employment for CSIRO officers, whilst it is acknowledged that other forms of employment may be used where specific criteria are met.
- (b) CSIRO may appoint an officer for a specified term in the following circumstances:
- where the appointment is to cover the temporary absence of another officer;
 - where the appointment is clearly of a limited term nature in that the work:
 - (i) has specifically defined objectives related to the period of the term; and
 - (ii) requires skills which cannot be provided by existing employees or requires the commitment of resources beyond the capacity of the existing number of indefinite staff; and
 - (iii) on the balance of probabilities, after the work is completed there will be no ongoing need for the skills being sought or there will be sufficient competent indefinite staff available to satisfy the requirements of ongoing existing and foreseeable funded activities.
 - to cope with seasonal periods of peak load;
 - where CSIRO wishes to employ a recognised specialist in a field for a short period;
 - where an external appointment is made to a senior management position;
 - where a specified period appointment is preferred by the appointee and this is acceptable to CSIRO; and
 - where an officer requests access to transition to retirement arrangements.
- (c) There will be no link between funding source and the decision to appoint a person on a term. These criteria shall also apply to the reappointment of an employee to a further term appointment.
- (d) Following are examples of circumstances in which an appointment may only be made for a specified term period. These appointments are not subject to the criteria at 1(b) above and the procedures in paragraph 8 below:
- where appointment is as a designated Post-Doctoral Fellow for which a training/development program has been devised; or
 - where appointment is as a designated trainee in a bona fide apprenticeship scheme or a Government sponsored employment and training scheme.

2. Restrictions On Term Employment

- (a) The duration of a term appointment will vary depending on the circumstances in each case, however, subject to paragraph 3 of this Schedule, no single period of term appointment shall exceed 5 years.
- (b) Government sponsored employment and training schemes may require negotiation of variations to Awards and/or Agreements to facilitate appointment as a “designated trainee”.

3. Post-doctoral Fellows – special conditions

The *Science and Industry Research Act 1949* requires CSIRO to assist in the development of scientists and Post-Doctoral Fellowships are the primary mechanism by which CSIRO delivers this assistance. CSIRO’s purpose in offering Post Doctoral Fellowships is to:

- provide young scientists with the opportunity to gain experience in order to develop capability for the nation;
- assist universities to produce a pool of potential employees;
- refresh and add value to CSIRO’s research activities (through original insights, new knowledge and/or techniques); and
- facilitate the identification and recruitment of potential science leaders.

A Post Doctoral Fellowship is intended, first and foremost, to enhance the person’s research capability so that they are better able to pursue a career in science either within CSIRO or beyond.

The following special conditions apply to appointments of Post-Doctoral Fellows:

- (a) The duration of a single term appointment as a designated Post-Doctoral Fellow may not exceed 3 years full-time or equivalent, allowing for breaks or part-time pro-rata considerations. Consecutive appointments as a Post-Doctoral Fellow may be offered, provided that on completion of the Fellowship, the officer’s total relevant work experience since confirmation of his/her doctorate does not exceed 6 full-time equivalent years.
- (b)
 - (i) A training and development plan must be developed in consultation with the Post-Doctoral Fellow. Usually, this will occur prior to commencement, so that obligations and expectations are clarified before the Fellow accepts an offer of employment. If this is impractical, the plan must be completed no later than one month after commencement. The plan will be designed to facilitate the development of the Fellow's capabilities to those expected of an independent researcher and opportunity will be provided for the Fellow to apply those capabilities in their work, as they develop.
 - (ii) The training and development plan will include defined opportunities for formal involvement in research planning, conference attendance, publication and review of scientific papers and fully funded training courses for skills development, unless otherwise agreed between CSIRO and the Fellow.
- (c) Except as provided in clause 18(e), a person appointed as a Postdoctoral Fellow is classified at a minimum of CSOF 4.2. CSIRO may appoint the Fellow at CSOF 5, where the Fellow has demonstrated CSOF 5 capabilities in prior postdoctoral work experience and CSIRO determines that there is scope to upgrade the role specification to a CSOF 5 standard.

- (d) Where consecutive Post Doctoral Fellowships are offered the previous Fellowship will be regarded as continuous for the purposes of access to rewards including performance and development steps and promotion.

4. Records

CSIRO will maintain a record of all term appointments and reappointments using the proforma in Appendix A. This information will be provided to the appointee on request.

5. Equitable Treatment of Staff

- (a) The parties recognise that patterns of employment in CSIRO have changed significantly in recent years. Consistent with the commitment to treat all officers equitably, whether term or indefinite, it is agreed that officers employed for a specified term will be:

- informed of their rights and options in respect to applicable superannuation schemes on commencement or when their employment situation changes;
- required to participate in the APA process, when employed for periods exceeding 3 months;
- eligible for performance rewards on the same basis as an indefinite officer including entitlement to Performance and Development Step progression where breaks between appointments do not exceed 3 months in an APA cycle;
- exempt from a further probation period provided that:
 - the break since their last period of service is not greater than 6 months;
 - prior service has been satisfactory;
 - the appointee is medically fit to perform the requirements of the position; and
 - the new duties are comparable with the duties undertaken in the previous position.
- eligible for applicable relocation conditions (temporary or permanent relocation as appropriate) provided that:
 - their position is required at the new location;
 - they are employed at the date of written notice of transfer to a new location; and
 - their term extends beyond the transfer date.

6. Separation Payment

- (a) In order to encourage term officers to remain until the end of their term, and in recognition that they may forgo other employment opportunities in doing so, such officers will be entitled to the following:

On separation from CSIRO following completion of a period of fixed term employment, term officers who are not offered further employment, will receive a payment for completed months of service equivalent to 1 week's salary for each 6 months of service. Service will include contiguous periods of fixed term employment preceding the concluding term.

An officer shall not have an entitlement to the separation payment if (s)he declines an offer by CSIRO of further employment:

- in the same city;
- at the same or higher classification and salary level; and
- the period of employment offered is of at least six months duration and the offer is made at least one month prior to the term end.

For the purposes of this paragraph:

- service shall date from 17 June 1998;
- the minimum specified term period for payment is one calendar month (e.g., from 9 April to 8 May);
- payment is calculated at the termination salary and includes AAHL site allowance (as per clause 31) and all allowances that count for superannuation purposes;
- where there is a change in hours of work during the period of the term (for example, a movement to part-time hours), payment will be based on average hours worked over the full period of the term;
- an officer shall not receive payment more than once for a specific period of service;
- all periods of leave without pay do not count as service for purposes of payment under this clause; and
- an officer who secures indefinite CSIRO employment during or at the conclusion of a period of fixed term employment, shall have no entitlement to this separation payment in respect of previous periods of term employment.

(b) An officer who resigns prior to the term end date is entitled to the separation payment only in the following circumstances:

- The officer does not receive an offer of further CSIRO employment as described in (a);
- The officer provides the required two weeks notice of resignation; and
- The date of effect of the resignation is within two weeks of the term end date.

7. Termination by CSIRO

(a) Where CSIRO terminates employment (except if the termination is due to inefficiency or misconduct) prior to the completion of the specified term period the officer shall:

- be given two weeks notice of the early termination;
- be given access to redeployment as per clause 78; and
- be entitled to the applicable separation payment as per paragraph 6 of this schedule.

(b) Compensation in respect of the period of service foregone shall be negotiated on a case-by-case basis.

8. Eligibility for Indefinite Appointment

- (a) Except as provided in (b) of this clause, or paragraph 9 of this schedule, term officers may be considered for indefinite appointment in the following circumstances:
- (i) They are candidates for externally advertised positions; or
 - (ii) They were originally recruited through a competitive selection process and
 - are candidates for internally advertised positions; or
 - in the opinion of the Organisation it is desirable to offer indefinite employment without a position being advertised (such offers are at the discretion of the Delegate).
- (b) Trainees, who were recruited through external advertisement, are eligible to apply for internally advertised positions only in the final 3 months of their term.

9. Review of Tenure Status

For the purposes of this clause, periods of service will be aggregated provided no break between those periods exceeds 6 months.

- (a) (i) Where a term officer is being considered for a subsequent term appointment which will extend total employment beyond 4 years, an assessment overseen by the Delegate will be completed in the last 3 months of their current term, to determine whether further employment is appropriate and whether such employment will be offered on a term or indefinite basis.

The assessment should include:

- the officers skills and knowledge;
 - reasonable inferences as to the Business Unit's ongoing skill needs taking into account all of the work being undertaken;
 - the availability of suitable, ongoing work; and
 - the claims of other similarly qualified term officers.
- (ii) The officer shall be notified in writing of the result of the assessment and the reasons for the decisions at least one month prior to the term end. However, the decision is not subject to review under clause 80 of this Agreement, or any other CSIRO review mechanisms.
- (b) (i) Where a term officer has had more than 7 years of service, and further employment is being considered, an assessment process shall be completed, in the last 3 months of their current term, as set out below.
- (ii) There will be a corporately managed assessment process that includes a representative nominated by the officer to determine whether there are opportunities for indefinite employment of that officer within CSIRO. The assessment shall take into account the following matters:
- the officers skills and knowledge;

- reasonable inferences as to CSIRO's ongoing skill needs taking into account all of the work being undertaken;
 - the criteria justifying previous term appointments;
 - the availability of suitable, ongoing work; and
 - consideration of any previous assessment.
- (iii) The officer shall be notified in writing at least one month prior to the term end of the result of the assessment and the reasons for the decisions shall be provided in writing if requested. If the officer is not satisfied with the reasons for the decision the officer may seek a review under clause 80 of this Agreement.
- (iv) For the purposes of this assessment, where an officer would be offered indefinite appointment but does not satisfy the requirements of paragraph 8 (a) (i.e. was not originally recruited through a competitive selection process and is not a candidate for an externally advertised position), those requirements may be waived if the Business Unit considers that there would be no advantage in conducting a competitive selection process.

10. Term Officer Redeployment

- (a) In addition to any Business Unit's processes an officer shall have access to CSIRO's redeployment process (clause 78) provided that they:
- were appointed following a competitive recruitment process; and
 - have at least 4 years aggregate employment, provided that no breaks between periods of service exceeds 6 months.
- (b) Consideration of any outplacement benefit will be at CSIRO's discretion.

APPENDIX A

To be completed prior to appointment/reappointment.

1. Position/Reference No _____ New/Existing Position

2. Name _____

(If the appointee has not been selected his/her name should be provided as soon as possible.)

3. Business Unit _____

4. Location _____

5. Program, Project & Classification _____

6. Length of term _____

7. Skills required to perform work _____

8. Reasons that term (rather than indefinite) appointment is proposed.

9. Previous CSIRO employment history of _____

10.. In the case of reappointment on a term basis that will extend total employment beyond 4 years, or where an officer has completed 7 years service and further employment is being considered, an assessment under paragraph 9 (a) or (b) respectively must be completed. A copy of the written notification of the outcome and reasons for the decision, which is provided to the officer, must be attached to this Appendix A.

11. Clause 1 (b) of this schedule of the Enterprise Agreement requires that officers may only be appointed for a specified term on the basis of one or more of the following circumstances: Please tick the appropriate box(es):

- where the appointment is to cover the temporary absence of another officer;
- where the appointment is clearly of a limited term nature in that the work;
 - i. has specifically defined objectives related to the period of the term; and
 - ii. requires skills which cannot be provided by existing employees or requires the commitment of resources beyond the capacity of the existing number of indefinite staff; and
 - iii. on the balance of probabilities, after the work is completed there will be no ongoing need for the skills being sought or there will be sufficient competent indefinite staff available to satisfy the requirements of ongoing existing and foreseeable funded activities.
- to cope with seasonal periods of peak load;
- where CSIRO wishes to employ a recognised specialist in a field for a short period;
- where an external appointment is made to a senior management position;
- where a specified period appointment is preferred by the appointee and this is acceptable to CSIRO; or
- where an officer requests access to transition to retirement arrangements.

Signature _____

Date _____

NOTES:

- (i) Where an appointment is being made as a Designated Post-doctoral fellow, a copy of the training program and the individual's curriculum vitae must be attached to this Appendix A.

SCHEDULE 3 – REDEPLOYMENT AND RETRENCHMENT

1. Application

- (a) These provisions do not apply to:
- (i) an officer appointed on probation whose appointment has not been confirmed; or
 - (ii) an officer appointed for a specified period including casual appointment.

2. Potentially Redundant Officers

- (a) An officer is potentially redundant if:
- (i) the officer is included in a group of officers, which group comprises a greater number of officers than is necessary for the efficient and economic working of the employer;
 - (ii) the services of the officer cannot be effectively used because of technological, structural or other changes in the work methods of the employer or changes in the nature, extent or organisation of the functions of the employer; or
 - (iii) the duties usually performed by the officer are to be performed in a different city and the officer is not willing to perform duties at that city.

3. Consultation

- (a) If 15 or more officers are affected, the relevant unions will be advised of the circumstances leading to redundancy and the number and levels of the officers concerned.
- (b) Where it appears that an officer is likely to become redundant the Delegate will, at the earliest practicable time advise the officer of the situation and provide the officer with comprehensive information concerning redundancy procedures and available assistance.

The officer will also be provided with the following information:

- details of the circumstances which have given rise to the potential redundancy;
- the method of identifying the officer as potentially redundant;
- potential redeployment, including retraining prospects, within the Business Unit and more broadly, within CSIRO;
- other options which might prevent the redundancy (e.g. substitution by other officers); and
- details of the termination benefits which apply in the event that redundancy is confirmed.

CSIRO will carry out an organisation-wide survey, of existing and foreseeable vacancies which are at, or one level below, the officer's substantive CSOF level and in the same functional area. From 1 December 2009 the minimum period over which this survey will be conducted will be 8 weeks or a shorter period may be agreed between CSIRO and the officer.

- (c) Where a potentially redundant officer requests the involvement/assistance of a staff representative, the staff representative may participate in discussions concerning that officer.

In these circumstances, the staff representative will be provided with the information outlined in sub-paragraph (b) of this paragraph in respect of the officer(s) concerned. In addition, the staff representative will be provided with details of the redundancy, including the name, contact phone number, duties, work location and classification of the affected position.

- (d) If there are no apparent redeployment opportunities and the redundancy is to proceed, the officer will be formally advised in writing.
- (e) Where desired by the officer, CSIRO will fund up to 2 visits to a CSIRO nominated outplacement service to obtain job seeking skills, career assessment and planning and CV preparation. In lieu of this, the officer may request an equivalent amount to undertake relevant training. In addition, CSIRO will fund one visit to a mutually agreed financial planner.
- (f) If an officer does not contest redundancy and agrees to a termination date that is within 10 working days of receipt of the formal advice referred to in subparagraph (d) of this paragraph, the officer shall be paid the equivalent of 8 weeks pay in addition to the termination benefit options provided by paragraphs 4 (lump sum) or 6 (income maintenance). During this 10-day period the officer must provide formal advice as to their preferred benefit.
- (g) Officers who choose to remain with CSIRO beyond the 10 days specified in subparagraph (f), will receive, in addition to the benefit provided by paragraphs 4 or 6, the lesser of 5 weeks pay or payment for the unexpired portion of the notice period specified in subparagraph (h) of this paragraph. In respect of officers over the age of 65 who are given formal advice under sub-paragraph (d) on or after 1 December 2009, 9 weeks will be substituted for the 5 weeks appearing in this paragraph.
- (h) One calendar month after receiving the formal advice referred to in subparagraph (d), unless the officer has secured alternative CSIRO employment, the officer will be given 5 weeks notice of termination. In respect of officers over the age of 65, who are given formal advice under sub-paragraph (d) on or after 1 December 2009, the notice period will be 9 weeks. During the notice period the officer will advise CSIRO if income maintenance is their preferred termination benefit.
- (i) During the notice period the officer will continue to be eligible for redeployment within CSIRO. Employment will terminate at the completion of the period of notice if the officer remains excess to CSIRO's requirements. Where, prior to the completion of the notice period, the officer seeks appointment to an advertised vacancy but has not been assessed by the end of the notice period, employment will be extended until the officer's suitability for that position has been determined.

4. Lump Sum Payment

- (a) An eligible officer who is retrenched will receive a lump sum payment calculated in accordance with this paragraph UNLESS the officer elects to receive income maintenance as provided in paragraph 6. This election must be in writing and be submitted to the Chief (or other Delegate) at least 5 working days before the termination date.
- (b) Subject to a minimum payment of 4 weeks pay and a maximum of 48 weeks pay, the Lump Sum payable to a retrenched officer will be 2 weeks salary for each completed year of continuous service PLUS a pro-rata payment for any additional completed months of continuous service. The sum payable under this subclause shall not exceed the sum of salary that would be payable were the officer to continue in employment until they reach the age of 65.

- (c) If an officer has received payment of an Enhanced Responsibilities Allowance (ERA) for a continuous period of at least 12 months preceding the date on which formal advice of potential redundancy is given under paragraph 3 (d), salary for the purposes of calculating the lump sum payable will include the ERA.
- (d) Where an officer regularly receives payment for shift work, restriction duty (i.e. on-call) or overtime [i.e. in 50% or more of the pays received in the 12 month period preceding the giving of notice under paragraph 3(d)], the average fortnightly payment during that period will be included for the purpose of calculating the lump sum payable.
- (e) First Aid Allowance, Superior Performance Rating (Premium Step) and AAHL Site Allowances will be included in calculating the lump sum payable.

5. Service for Redundancy Pay Purposes

For the purpose of calculating an entitlement in accordance with paragraphs 4 and 6 of this schedule, “service” means:

- service in CSIRO;
- Government service as defined in section 10 of the *Long Service Leave (Commonwealth Employees) Act 1976*;
- service with the Commonwealth (other than service with a joint Commonwealth–State body or a body corporate in which the Commonwealth does not have a controlling interest) which is recognised for long service leave purposes;
- service with the Australian Defence Forces;
- service in another organisation where:
 - (i) an officer was transferred from that organisation with a transfer of function; or
 - (ii) an officer engaged by that organisation on work within a function is appointed as a result of the transfer of that function to the CSIRO and such service is recognised for long service leave purposes.

Service not to count as service for redundancy pay purposes – Any period of service which ceased in any of the following ways will not count as service for redundancy pay purposes:

- retrenchment; retirement on grounds of invalidity; inefficiency or loss of qualifications; forfeiture of office; dismissal; termination of probation appointment for reasons of unsatisfactory service; or voluntary retirement at or above the minimum retiring age applicable to the officer or with the payment of an employer-financed retirement benefit.

Earlier periods of service – For earlier periods of service to count there must be no breaks between the periods except where:

- (a) the break in service is less than one month and occurs where an offer of employment with CSIRO was made and accepted by the officer before ceasing employment with the preceding employer; or
- (b) the earlier period of service was with CSIRO and ceased because the officer was deemed by CSIRO to have resigned on marriage.

Absences during a period of service – Absences from duty which do not count as service for long service leave purposes will not count as service for redundancy pay purposes.

6. Income Maintenance

- (a) Where the formal advice under paragraph 3(d) is given prior to 1 December 2009, officers who elect to take the income maintenance option will be entitled to receive payments for the following period:
- (i) in the case of officers who have twenty or more years of service or are over 45 years of age – 14 months; or
 - (ii) in the case of other officers – 8 months.
- (b) Where the formal advice under paragraph 3(d) is given on or after 1 December 2009, officers who elect to take the income maintenance option will be entitled to receive payments for the following period:
- (i) in the case of officers who have twenty or more years of service – 14 months; or
 - (ii) in the case of other officers – 8 months; and provided that
- the sum payable under this subclause shall not exceed the sum of salary that would be payable were the officer to continue in employment until the age of 65.
- (c) The income maintenance period shall commence on the day after either, termination or transfer to a position of lower classification.
- (d) During periods of income maintenance former officers will be eligible to apply and compete on merit for internally advertised vacancies.
- (e) The amounts to be paid by way of income maintenance shall be calculated as follows:
- (i) where the former officer is unemployed, payment will be at a rate equivalent to their salary at the date of termination less any amount received by way of unemployment relief.
 - (ii) where the former officer obtains employment outside CSIRO, payment (if any) will be at the rate necessary to bring their salary from that employment to the salary level at the date of termination.
 - (iii) where an officer accepts redeployment within CSIRO to a position of lower classification than their substantive classification level, payment will be at the rate necessary to bring their salary up to the salary received immediately before the date of redeployment.
- (f) For the purposes of calculating salary at the date of termination/redeployment, the following will be included:
- (i) Enhanced Responsibility Allowance, if it was received for a continuous period of at least 12 months prior to formal advice being given under paragraph 3 (d); and
 - (ii) Superior Performance Rating (Premium Step), but only for that part of the period of income maintenance that would have been paid, had the officer not been in receipt of income maintenance under the terms in this Schedule.

- (iii) Payment for shift work, restriction duty or overtime where it was received regularly i.e. in 50% or more of the pays received in the 12 month period proceeding the giving of notice under paragraph 3 (d). The amount included will be the average fortnightly payment during the 12 month period; and
- (iv) First Aid and AAHL site allowances.
- (g) During the period of income maintenance, former officers will be required to provide acceptable evidence of income (from employment, or unemployment relief) in order to establish and maintain eligibility for income maintenance.
- (h) Officers may seek the Delegate's agreement to sacrifice all or part of their income maintenance period (on a week for week basis) in return for an equivalent period of retention in employment. There is no entitlement to retention in employment and agreement to this arrangement is totally at the Delegate's discretion. There is no requirement for the Delegate to justify the response to such a request. Where a period of retention is agreed, this period will not be taken into account for the purposes of determining the income maintenance entitlement (e.g. if an officer gains 20 years service during the retention period, this does not create an entitlement to 14 months income maintenance).

7. Moving Household

Where an officer secures further employment in CSIRO, and is required to move house in order to take up the appointment, the officer will be eligible for the same conditions as would apply had the officer been promoted to that position.

8. Independent Review

- (a) An officer may seek an independent review under clause 80 of this Agreement in relation to other redundancy issues which do not impinge on the validity of the decision to retrench him/her (i.e. the purpose of the independent review cannot be to question the redundancy itself).
- (b) An officer may bring an action against termination of employment under clause 79 of this Agreement.

SCHEDULE 4 – GRIEVANCE PROCEDURES

Introduction

CSIRO is committed to achieving and maintaining a productive and harmonious work environment based on the principle of mutual benefit. CSIRO supports an organisational culture that seeks to resolve differences through negotiation and mediation rather than through an adversarial process. Experience and research shows that this approach is highly cost effective in human, productive and financial terms and results in positive ongoing working relationships.

It is recognised, however, that disagreements may arise from decisions or actions affecting an individual during the course of their employment. These procedures are designed to encourage informal resolution of issues swiftly, confidentially, as close to the actual work situation as possible, and are designed to complement other management processes. The procedures recognise that situations may arise where informal resolution fails or is not appropriate, and provide an effective and fair process for review of these situations.

1. Objective

CSIRO's objective is to encourage the resolution of matters of concern in a manner that is fair, transparent, timely and maintains good staff/management relations.

2. Scope

Matters covered

The procedures apply to officers concerns about one or more of the following issues, where no other formal avenue of appeal exists:

- the application of existing employment conditions;
- probation or selection procedures;
- an official instruction; and
- issues arising from decisions or actions connected to their employment.

Probation Matters

A grievance about probation issues is limited to procedural aspects of the officer's treatment during probation and cannot be to challenge any decision to annul appointment. Following are the "procedural aspects" that may give rise to a probation grievance:

- Probation reviews will occur at regular intervals, for example:
 - in the 4th, 8th and 11th months of probation for appointees on 12 months probation; or
 - in the 3rd and 5th months for officers on 6 months' probation;

and will continue at intervals of no more than three months where probationary periods are extended.

- On each occasion the supervisor will assess whether the probationer has met, or is making good progress towards meeting, the requirements of the job and will document the assessment in the form of a written probation report, addressing quality of work, ability and personal qualities and attitudes.
- The probationer must be given the opportunity to read, sign and date each report, indicating that the contents have been noted.
- Any weakness or adverse aspect of a probationer's work performance must be specifically drawn to their attention.
- The probationer must be given the opportunity to comment on any aspect of a report, and to have those comments recorded on the report.
- Unless annulment of appointment is being proposed, remedial action, such as training and/or closer supervision, may be provided. Any counselling or remedial action will be documented in the probation report, along with any comment by the probationer.
- If annulment is proposed, a recommendation must be made to the delegate immediately, and not delayed until the end of the normal probationary period.

A probation grievance must be lodged no later than 5 working days after the date of receipt of the formal written notice advising the probationer that a recommendation for annulment is being considered.

In the event that a probation grievance is lodged, which CSIRO believes is not confined to the aforementioned procedural aspects, the grievance document will be referred to an independent investigator. The grievance will proceed only if the independent investigator determines that the grievance satisfies the “procedural aspects” test.

Annulment of probation may proceed as planned pending resolution of a grievance.

Matters not covered

The procedures do not cover issues where a formal CSIRO or external avenue of appeal exists and excludes complaints solely about:

- Salary/Performance and Development Step decisions
- Decisions to annul appointments during probation
- Classification decisions
- Disciplinary actions
- Redundancy
- Workers compensation issues

Grounds for not proceeding

- The officer has instituted action in a court or tribunal in relation to the matter that is the subject of the complaint, or it would be more appropriate to have the matter resolved by an external review body and it is likely to be resolved in a timely manner.
- The officer is no longer an employee of CSIRO. Grievances lodged prior to termination of employment will lapse.

In these cases the officer will be notified in writing, by the Chief (or other Senior Manager if appropriate), that the complaint will not proceed and given detailed reasons why.

“Senior Manager” means a head of a business unit reporting to the Chief Executive where that business unit is not directly involved in the grievance.

3. Time Limits

A grievance will only be permitted to proceed where it is submitted in writing within 3 years of the alleged incident which forms the basis for the grievance. Grievances relating to events that are more than 3 years old will be permitted only if the officer can establish that the ramifications of the decision/action in question could not reasonably have been foreseen at the time and did not become evident during the 3 years subsequent. Grievances may also be permitted where it is demonstrated that circumstances beyond the officer’s control rendered the officer incapable of filing the grievance within the 3 year timeframe. An independent investigator will determine whether an out-of-time grievance satisfies these requirements.

4. Principles

Confidentiality

At all times, documentation and discussions associated with a grievance will be treated as confidential. Relevant information will be retained on a specific confidential file to which access will be restricted to a ‘need to know’ basis only. Information on relevant files may be subject to applications for disclosure under the *Freedom of Information Act 1982*.

Fairness

Procedural fairness will apply to **all** parties:

- there is a right to a fair hearing and/or investigation by an unbiased person;
- parties have a right to know the case against them; and
- parties have the opportunity to comment on material which may result in findings adverse to them.

Allegations against a Third Party

Where a grievance involves an allegation against a third party, the officer who is the subject of the allegation must be advised in writing of the allegation. The officer concerned will be given an opportunity to respond in writing to the allegation within 14 days.

Timeliness

All complaints should be dealt with promptly and thoroughly with a view to finding a resolution as soon as practical.

Equal Employment Opportunity (EEO)

A grievance can sometimes result, in part, from discrimination related to gender, race, cultural differences etc. It is important that all parties therefore comply with equal employment opportunity principles.

5. Responsibilities

Staff – it is the responsibility of all officers to take reasonable and genuine steps to prevent situations which may lead to grievances and to work cooperatively to resolve any disagreements as far as practicable at the local level by:

- Promptly addressing any disagreements as they arise;
- Discussing those disagreements in a fair, honest and constructive manner;
- Providing information and explanation about matters in disagreement;
- Maintaining strict confidentiality by restricting discussion to those directly involved in the resolution process. However, an officer may choose to be accompanied by a person of his or her choice (i.e. a union representative or a colleague officer) at any stage of the process, and
- Complying with the CSIRO Code of Conduct.

Managers – in addition to the above general responsibilities, managers have the responsibility to:

- Ensure decisions on managing people are ethical and transparent;
- Refer to, and apply any relevant CSIRO policies or guidelines when making decisions;
- Advise affected officers of decisions as soon as practicable;
- Prevent situations or complaints from developing into grievances by creating an atmosphere in which officers can raise their concerns and by encouraging them to communicate promptly about emerging problems;
- Demonstrate to staff that their concerns are important by taking steps to swiftly address their concerns and resolve any issues as they arise;
- Engage in resolution processes in an impartial manner and encourage informal resolution wherever possible;
- Ensure that any agreements or decisions reached are implemented;
- Ensure that officers are not disadvantaged or discriminated against for raising concerns; and

- Comply with the CSIRO Code of Conduct.

Chiefs and Business Unit Leader also have specific additional responsibilities in relation to the prevention and resolution of grievances. They must ensure that:

- Managers adopt sound people management practices, which contribute to the effective, equitable and proper conduct of the organisation; and
- Officers are not disadvantaged or discriminated against for raising concerns.

STAGE 1 – INFORMAL RESOLUTION

Outline of the Informal Process

Step	Process
-------------	----------------

- | | |
|----------|--|
| 1 | <p>The officer will discuss the matter with their Manager in an effort to reach a resolution. The officer should explain:</p> <ul style="list-style-type: none"> • what action or decision is the cause of their complaint; • what specifically is their complaint; • what is the impact of that decision or action; and • what is the preferred outcome or result they are seeking. |
|----------|--|

If the matter is about the behaviour or actions of the Manager and it is not appropriate to discuss this with the Manager, go to step 2.

Outcome

If....	Then....
the matter is resolved to the officer's satisfaction,	the matter is closed.
the matter is not resolved to the officer's satisfaction,	go to step 2.

- | | |
|----------|---|
| 2 | <p>The officer discusses the matter with the next level of management. The next level manager should review the attempts to resolve the matter to date and, where necessary, take action or further action. This may include the use of mediation, negotiation or a review of the decision, or action, which resulted in the complaint. The Next Level Manager may also consider requesting a formal investigation.</p> |
|----------|---|

Outcome

If...	Then...
the matter is resolved to the officer's satisfaction,	the matter is closed.
the matter is not resolved to the officer's satisfaction,	go to step 3.

3 Consider a range of options available to help resolve the issue including

- facilitation and
- mediation.

The terms of the process are to be agreed by the parties concerned.

Outcome

If...	Then...
the matter is resolved to the officer's satisfaction,	the matter is closed.
the matter is not resolved to the officer's satisfaction,	the officer may request a formal review of the matter.

GUIDELINES FOR THE INFORMAL PROCESS

Workplace Communication

Officers should be aware of their right to raise concerns, and the expectation that they will do so, with their Manager or next level Manager as soon as they arise. Managers are expected to respond promptly, and to initiate discussions within a week of receiving an officer's request to resolve a disagreement.

Discussion with a person other than the Manager

In some cases an officer may not feel comfortable raising an issue with their Manager and may be unsure how to resolve the issue. As part of the informal processes officers may refer to the following people for guidance and advice:

- Business Unit Ombudsman (if applicable)
- EEO Contact Officers

- Personal Counsellors/Employee Assistance Program (EAP)
- Staff/union representative
- People and Culture (P&C) Staff

Assistance for Managers

In some instances a Manager may feel that they do not have the necessary skills and experience to handle the matter satisfactorily. In such cases it is appropriate to seek the assistance of the next level manager or P&C Manager. The Employee Assistance Program (EAP) and most Personal Counsellors also provide advice and support to managers in relation to their people management responsibilities.

Referral to the Next-Level-Manager

The next level Manager is responsible for ensuring the effectiveness of people management practices within work areas under their management. This includes ensuring that supervisors and team leaders are accountable for their decisions and actions they make which impact on individuals or the work team as a whole.

Why use Mediation/Facilitation?

Mediators/Facilitators are independent third parties, trained and skilled in assisting others to resolve their problems through dialogue and negotiation. They seek to bring the parties together, assist them to hear each other, identify the causes of the problem, enable the parties to develop a shared understanding of each other's needs, explore solution options and develop solutions that are acceptable to all parties.

They are neutral and listen equally to both sides. They do not 'decide the case', defend either party or provide an answer. They are responsible for the process and this allows the participants to concentrate on the issues.

The parties attending a facilitated session should have the authority to negotiate and reach a settlement.

Your local P&C Manager or staff representative can advise you on who would be able to act as a Mediator/Facilitator.

Recording an Agreement

Where the disagreement is resolved by mutual agreement, all parties involved should sign a record of the agreed outcome. Each party should receive a copy of the agreement as well as the original being placed on the confidential file.

STAGE 2 – FORMAL RESOLUTION

Outline of formal process

Step	Process
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1	Officer initiates the formal process by writing to the Chief or Business Unit Leader.
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(Where a Chief is the subject of the complaint or has had involvement in the complaint, the request should be forwarded directly to the appropriate Senior Manager).

The officer initiating the process will inform the Chief how he/she has attempted to resolve the matter through informal avenues and/or why the matter cannot be resolved through informal processes (e.g. mediation, counselling etc).

Prior to proceeding to Step 2 of the formal process, if the Chief has not been informed by the initiating officer how the officer has attempted to resolve the matter and why the matter should not be first considered through informal avenues (e.g. mediation, counselling etc) he/she will encourage the parties to attempt to resolve the matter using the informal procedures detailed at Stage 1 of the Grievance Procedures.

2	The Chief:
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- appoints an Administrator; and
- appoints an Independent Investigator from the panel of CSIRO investigators.

3	The Independent Investigator undertakes a formal investigation.
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Note: Nothing in this process is intended to prevent the grievance being resolved informally by mediation or other appropriate means at any time before the formal process is completed.

4	The Independent Investigator prepares and submits a report to the Chief addressing each of the officer's areas of complaint and makes recommendations where appropriate. The Administrator provides a copy of the report to the officer.
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5	The Chief:
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- reviews the report and may request further information if necessary;
- accepts or varies the recommendations; and
- advises the officer of any actions as a result of the investigation. Generally this should occur within one month of receipt of the report from the Independent Investigator, however in complex cases, a maximum of three months will apply.

Outcome

If...

Then...

the matter is resolved to the officer's satisfaction,

the matter is closed.

the matter is not resolved to the officer's satisfaction,

go to step 6.

6 The matter could be referred to the Chief Executive for review where:

- the Chief does not accept or varies the recommendation of the Independent Investigator; or
- a party to the grievance believes the investigation was procedurally flawed.

Matters will not be referred to the Chief Executive where a period of 28 days has elapsed since the date of the advice to the officer by the Chief. The Chief Executive may consider matters where circumstances beyond the officer's control rendered the officer incapable of referring the matter to the Chief Executive within the 28 day timeframe.

The Chief Executive's decision is final and generally should be communicated to the parties within one month of receipt of a request for referral of the matter to the Chief Executive. In complex cases, a maximum of three months will apply.

GUIDELINES FOR THE FORMAL PROCESS:

When is a formal process appropriate?

An officer may lodge a formal grievance with the Chief or Business Unit Leader (or Senior Manager if the grievance relates to the Chief) where the grievance was not resolved, or it is not appropriate to be resolved, by an informal process. Examples of matters which may be appropriate for a formal investigation could include those involving allegations of harassment, discrimination and bullying.

What information is required in a request for a formal investigation?

The request must be in writing and clearly state the issue(s) to be resolved. The request should be concise, detailing all the facts of the case and providing relevant information in support of the claims. It should clearly detail the impact on them of the decision, action or lack of action. Care should be taken not to include any personal attacks on any individuals.

The officer will include a statement about the outcome(s) sought. It is important that the officer consider the outcomes they believe are appropriate and reasonable.

Response from Chief to request for investigation

Within 14 days of the Chief receiving a written formal request for investigation, the officer will be advised of who has been nominated to investigate the complaint and may have the opportunity to

object. The objection must be made in writing within 14 days of being notified as to the identity of the Independent Investigator.

Administration of the Formal Process

The Chief should appoint an officer to be the Administrator to coordinate the process fairly and promptly. The Administrator is normally someone within the Business Unit, however, it is sometimes more appropriate for the Administrator to be someone outside the Business Unit. The Administrator should have no direct connection with the grievance and at all times should act, and be seen to act, impartially.

Appointing the Independent Investigator

The Chief (or a representative of the Chief) should contact the Workplace Relations Manager, People and Culture, to advise of the existence of a grievance and to obtain a list of the current Independent Investigators.

Early Resolution of the Matter

The Independent Investigator should always keep in mind the possibility of suggesting an appropriate solution that will be acceptable to all parties, and may result in the matter being resolved. In these circumstances, the solution and the agreement of the parties should be put in writing and signed by the parties to avoid any subsequent misunderstandings.

Withdrawing a Request for Formal Investigation

Where the officer does not wish to proceed with a formal investigation, the request for a formal investigation should be withdrawn in writing.

Conduct of the Investigation

The Independent Investigator will, wherever possible, interview all relevant officers. It is important, particularly in cases where there is conflicting evidence, that statements be made in writing and signed by the officer concerned.

The Independent Investigator will record the substance of the interviews and the interviewee will be given the opportunity to verify the record of interview and make any comments on its contents.

Investigator's Report

The Independent Investigator will prepare a report on the investigation and forward this to the Chief. The report will advise the Chief of the outcome of the investigation including:

- The recommended outcome
- The reasons for the recommendation

The officer will receive a copy of the report and will also be given an opportunity to comment in writing on the recommendations made in the report.

Response by Chief to the Report

The Chief may either:

- (i) Accept the recommendation and confirm the action;
- (ii) Accept the recommendation and vary the action;
- (iii) Reject the recommendation and substitute a new action (giving the reasons).

The Chief will advise the officer in writing of any proposed actions to be taken as a result of the investigation. A copy of this response will be sent to the Independent Investigator. Where appropriate the Chief will also meet with the officer and discuss the actions to be taken. Where the Chief proposes to vary or substitute the Investigator's recommendations, the officer will be advised of the intended action and be given 14 days to make a submission to the Chief.

Review by the Chief Executive

A matter may be referred to the Chief Executive for a review where:

- The Chief does not accept, or varies, the recommendation of the Independent Investigator; or
- A party to the complaint believes the process of investigating the matter was flawed.

The officer will be advised of the outcome of the review in writing. The Chief Executive's decision is final.

The officer may also consider using external legal avenues where appropriate.

Feedback after the Process is Finalised

The officer may request a meeting with the Independent Investigator to discuss the content of the report and to give constructive feedback on the content of the report and the process used.

The Chief (or a representative of the Chief) also has an opportunity to provide feedback to the Independent Investigator on the process and the content of the report.

SCHEDULE 5 – DUTY AT SEA

1. Scope

Duty at sea applies to all officers while confined onboard a vessel at sea for periods in excess of 24 hours.

2. Definitions

- (a) “Annual salary” means the corresponding rate of pay listed in Schedule 7 of this Agreement.
- (b) A vessel is defined to be “at sea” from the time it leaves a wharf or anchorage at the start of a voyage until it returns to a wharf or anchorage at the completion of that voyage.
- (c) “Normal fortnightly salary” means the officer’s Annual Salary converted to a fortnightly rate of pay, as specified by the formula in clause 18(d).

Normal fortnightly salary includes any allowances due and payable to the officer and deemed to be salary by this Agreement.

Daily payments made pursuant to subclause 3 of this schedule or any form of overtime payment are not to be included as part of the officer’s “normal fortnightly salary”.

3. Duty at Sea Allowance

- (a) Duty at Sea Allowance is payable in addition to an officer’s normal fortnightly salary for all periods of more than 24 hours and pro rata there-after spent on a vessel at sea. This payment is made in recognition of an officer’s confinement aboard the vessel and the additional hours of work which may be required of an officer.
- (b) The daily payment for Duty at Sea shall be calculated in accordance with the following formula:

$$\frac{\text{CSOF.4M Annual Salary}}{313} \times 121\% \times 1.2$$

4. Confinement Leave

- (a) In addition to other entitlements an officer shall receive one days leave for every Sunday or part thereof and/or public holiday or part thereof the officer is confined on a vessel at sea.
- (b) (i) Subject to subclause 4(b)(ii), Confinement Leave credits will be available for use by the officer for a period of six months commencing on the date of conclusion of the voyage (“the settlement period”). At the end of the settlement period, any Confinement Leave credits that have not been applied for will be paid to the officer in accordance with the following formula:

$$\frac{\text{CSOF.4M Annual Salary}}{313} \times 100\% \times 1.2$$

- (ii) An officer may use Confinement Leave credits by written application to CSIRO for a period of Confinement Leave. CSIRO shall not unreasonably withhold approval. Confinement Leave can only be taken in whole days. A grant of time off work shall be debited against the officer’s Confinement Leave credit. Recreation Leave shall only

be granted to an officer after their Confinement Leave credit balance is less than one (1) day unless a written application for a period of Confinement Leave has been denied.

5. Principles for Duty at Sea

The parties agree that the following principles and practices shall apply to all CSIRO activities involving Duty at Sea, and represent minimum standards.

(a) General

- (i) The parties to this Agreement shall agree upon a set of guidelines for Chief Scientists, Voyage Managers, participants, and observers in relation to research activity in the marine environment. All officers undertaking a voyage shall be provided with ready access to copies of the agreed guidelines. Copies shall be available on all CSIRO vessels. The guidelines shall be revised by the parties as necessary.
- (ii) Officers requested to participate in a voyage with less than 5 working days notice shall be entitled to decline participation. However, agreement for an officer to participate in a voyage at short notice shall not be unreasonably withheld.
- (iii) In the case of a change in the scheduled date of return of an officer to their normal residence, or in cases of un-anticipated domestic need, and with the agreement of the Voyage Manager, a telephone call shall be provided at CSIRO expense, by the most appropriate means available.
- (iv) No officer will be required to work at sea for more than 85 days in any financial year except with the written consent of the officer concerned.
- (v) While at sea, an officer may be required to work on any day inclusive of Saturday, Sunday and Public holidays.
- (vi) The Master of the vessel has the authority for conduct, discipline and safety of all persons on board. In the first instance, however, CSIRO personnel will be responsible to the Voyage Manager for their duties and conduct.

(b) Health And Safety

- (i) The parties to this Agreement are committed to and acknowledge their respective responsibilities ensuring that all work performed at sea is performed in a safe working environment by developing and applying safe systems of work.
- (ii) All work at sea shall be conducted in accordance with the *Occupational Health and Safety (Commonwealth Employment) Act 1991* and other applicable Commonwealth legislation and Codes of Practice. In the absence of appropriate Commonwealth Codes of Practice, CSIRO shall conform with applicable standards of the States and Territories or recognized and accepted industry practice.

(c) Maximum Periods of Duty

No officer shall:

- (i) be required to work in a single continuous session for more than five hours without a minimum break from duty of 30 minutes;
- (ii) perform in excess of 30 hours total duty in any continuous 48 hour period;

- (iii) be directed to work more than 16 hours in any continuous 24 hour period; or
- (iv) be directed to work for more than 12 hours continuously in any watch inclusive of breaks.

SCHEDULE 6 – CLASSIFICATION LEVEL DESCRIPTORS

The following classification level descriptors apply in relation to the CSIRO salary structure:

Level 1

Under regular supervision, performs duties requiring limited skills, initiative or responsibility.

Level 2

Under general supervision, applies basic knowledge and/or skills to straightforward routines and procedures using readily available guidelines and advice.

Level 3

Under technical direction, applies knowledge and skills to a range of procedures and/or techniques. May be required to solve problems of limited complexity, determine priorities within assigned tasks, vary standardised procedures or techniques and adapt to changes in work procedures or technologies. Applies communication skills relevant to the work area.

Level 4

Under general direction, applies knowledge and skills to a specific task(s) involving the application or adaptation of a variety of procedures and techniques requiring specialised knowledge. Identifies and solves more complex problems, initiates and/or follows complex instructions or procedures. Accountability for resources and the capacity to respond to and assist in implementing change are commonly features of this level. Applies well developed communication skills relevant to the work area.

Level 5

Under limited direction, applies well developed knowledge and skills to one or more specific projects or services, requiring the development and adaptation of a wider variety of specialised procedures and techniques. Requires the ability to develop, test and evaluate complex options and issues. Planning, highly developed communication skills, capacity to initiate appropriate change and accountability for resources are commonly features of this level.

OR

Under limited direction about research project objectives and general approach, undertakes scientific or engineering research requiring originality, creativity and innovation and the application of scientific or engineering knowledge, expertise and skills in a limited area. Demonstrates basic ability in research planning and execution and the capacity to think in terms of fundamentals and create hypotheses.

Level 6

Within broad guidelines, manages one or more highly significant projects or services, or undertakes work that has impact on the development of scientific or technological knowledge, on industry or on the community. This requires the application of high levels of disciplinary expertise or managerial knowledge. Demonstrates broad insight and significant skills in areas of expertise. Ability to deal with concepts requiring well developed deductive, evaluative and investigative skills that lead to outstanding work. Leadership, planning and negotiation skills, accountability for resources, initiation

and management of change and well developed representation skills are commonly features of this level.

OR

Within broad guidelines on research project objectives, undertakes scientific or engineering research requiring a considerable degree of originality, creativity and innovation and the application of expert scientific or engineering knowledge. Has demonstrated ability in research planning and execution, and the judgement and tenacity required to reach research goals. May provide leadership to staff within the project, and may be responsible for the management of human, financial and material resources.

QUALIFYING STATEMENT

In levels 3, 4, 5 and 6 of the above classification level descriptors, “knowledge and skills” refers to the appropriate level of professional, technical, administrative or managerial knowledge and skills as specified in the CSIRO’s Work Classification Standards.

Level 7

Under broad guidance about objectives, manages a very significant administrative program. This requires a high degree of resource management and leadership ability. Has extensive expert knowledge, and considerable ability in planning and executing projects and implementing results. Typically provides expert administrative leadership to colleagues, with significant conceptual and creative input. Plans at the subprogram level, comprising a range of related projects, to meet objectives. Typically seeks, allocates and monitors significant resources. Has a significant role in negotiating complex, sensitive or contentious issues.

OR

Under broad guidance about research project objectives, undertakes scientific or engineering research requiring substantial originality, creativity and innovation and the application of expert scientific or engineering knowledge. Has proven capacity to identify research opportunities consistent with Business Unit’s objectives. Considerable ability in research planning, execution and/or ability to implement research results. The scientist's or engineer's research has had a significant influence on their field of research. Typically provides scientific or engineering leadership to more junior colleagues. May plan and provide project leadership to meet objectives and seek, allocate and monitor resources.

OR

Functions as a senior specialist.

Level 8

Under broad guidance about objectives, assists in the overall strategic management of a Business Unit or manages a major scientific, engineering or administrative program. This requires a high degree of resource management and leadership ability. Has extensive expert knowledge of his/her field, and outstanding ability in planning and executing programs and implementing results. Typically provides expert scientific, engineering or administrative leadership to colleagues, with significant conceptual and creative input.

Plans at the program level, comprising a range of related projects, to meet objectives. Seeks, allocates and monitors substantial resources. Has a major role in negotiating more complex, sensitive or contentious issues.

OR

Under broad guidance about research program objectives, undertakes outstanding scientific or engineering research requiring a high degree of originality, creativity and innovation. The scientist's or engineer's achievements represent a substantial advancement in scientific knowledge or for industry or for the community. Has extensive scientific or engineering knowledge, and outstanding ability in research planning, execution and/or implementing research results. Typically has an international reputation in a significant field of science or engineering or industrial application and provides expert scientific or engineering leadership to research colleagues. May plan at the program level, typically for multiple projects, to meet objectives and seek, allocate and monitor resources. May have a major role in negotiating complex, sensitive or contentious issues.

OR

Functions as a senior specialist.

Note: Special promotion criteria apply to advancement within this level.

Level 9

Responsible for the management of a research division or equivalent group. This requires outstanding strategic and resource management, and leadership and communication ability, coupled with sound understanding of the commercial application of scientific and technological innovations. Has extensive expert scientific, engineering or administrative knowledge, and outstanding ability in planning, execution and implementing results, combined with significant entrepreneurial skill. Provides pivotal leadership reflecting considerable vision matched by strategic planning skills, achievement, drive and focus on outcomes. Seeks, allocates, monitors and is accountable for very substantial human, financial and material resources. Carries overall responsibility for negotiating complex, sensitive and contentious issues.

OR

Has such eminence in a significant field of science or engineering that appointment as a CSIRO Fellow is warranted.

OR

Functions as a senior specialist.

Note: Special promotion criteria apply to advancement within this level.

SCHEDULE 7 – CSIRO SALARY SCALES

Level	Step	Prior to date of operation	Premium Step (clause 41)	First pay period after date of operation	
				5.6%	Premium Step (clause 41)
1	1	\$31,007		\$32,743	
	2	\$31,798		\$33,579	
	3	\$32,588		\$34,413	
	4	\$33,380		\$35,249	
	5	\$34,172		\$36,086	
	Max	\$34,963	\$37,410	\$36,921	\$39,505
2	1	\$36,292		\$38,324	
	2	\$37,603		\$39,709	
	3	\$38,913		\$41,092	
	4	\$40,224		\$42,477	
	5	\$41,536		\$43,862	
	6	\$42,847		\$45,246	
	7	\$44,158		\$46,631	
	8	\$45,470		\$48,016	
	Max	\$46,779	\$50,054	\$49,399	\$52,857
3	1	\$48,464		\$51,178	
	2	\$50,136		\$52,944	
	3	\$51,785		\$54,685	
	4	\$53,434		\$56,426	
	5	\$55,085	\$58,941	\$58,170	\$62,242
3E	6	\$56,734		\$59,911	
	7	\$58,385		\$61,655	
	8	\$60,033		\$63,395	
	Max	\$61,681	\$65,999	\$65,135	\$69,694
4	1	\$63,777		\$67,349	
	2	\$65,870		\$69,559	
	3	\$67,966		\$71,772	
	4	\$70,060		\$73,983	
	Max	\$72,154	\$77,205	\$76,195	\$81,529
5	1	\$75,246		\$79,460	
	2	\$78,338		\$82,725	
	Max	\$81,429	\$87,129	\$85,989	\$92,008
6	1	\$86,374		\$91,211	
	2	\$91,320		\$96,434	
	3	\$96,267		\$101,658	
	Max	\$101,214	\$108,299	\$106,882	\$114,364
7	1	\$103,978		\$109,801	
	2	\$106,745		\$112,723	
	3	\$109,509		\$115,642	
	4	\$112,273		\$118,560	
	Max	\$115,043	\$123,096	\$121,485	\$129,989
8	1	\$124,069		\$131,017	
	2	\$133,096	\$142,413	\$140,549	\$150,387
	3	\$144,435	\$154,545	\$152,523	\$163,200
	Max	\$155,772	\$166,676	\$164,495	\$176,010
9	1	\$162,637		\$171,745	
	2	\$169,501		\$178,993	
	3	\$176,365		\$186,241	
	Max	\$183,227		\$193,488	

CSIRO SALARY SCALE – 9 December 2009

Level	Step	First pay period after date of operation	Premium Step (clause 41)	9 December 2009	
				5.1%	Premium Step (clause 41)
1	1	\$32,743		\$34,413	
	2	\$33,579		\$35,292	
	3	\$34,413		\$36,168	
	4	\$35,249		\$37,047	
	5	\$36,086		\$37,926	
	Max	\$36,921	\$39,505	\$38,804	\$41,520
2	1	\$38,324		\$40,279	
	2	\$39,709		\$41,734	
	3	\$41,092		\$43,188	
	4	\$42,477		\$44,643	
	5	\$43,862		\$46,099	
	6	\$45,246		\$47,554	
	7	\$46,631		\$49,009	
	8	\$48,016		\$50,465	
	Max	\$49,399	\$52,857	\$51,918	\$55,552
3	1	\$51,178		\$53,788	
	2	\$52,944		\$55,644	
	3	\$54,685		\$57,474	
	4	\$56,426		\$59,304	
	5	\$58,170	\$62,242	\$61,137	\$65,417
3E	6	\$59,911		\$62,966	
	7	\$61,655		\$64,799	
	8	\$63,395		\$66,628	
	Max	\$65,135	\$69,694	\$68,457	\$73,249
4	1	\$67,349		\$70,784	
	2	\$69,559		\$73,107	
	3	\$71,772		\$75,432	
	4	\$73,983		\$77,756	
	Max	\$76,195	\$81,529	\$80,081	\$85,687
5	1	\$79,460		\$83,512	
	2	\$82,725		\$86,944	
	Max	\$85,989	\$92,008	\$90,374	\$96,700
6	1	\$91,211		\$95,863	
	2	\$96,434		\$101,352	
	3	\$101,658		\$106,843	
	Max	\$106,882	\$114,364	\$112,333	\$120,196
7	1	\$109,801		\$115,401	
	2	\$112,723		\$118,472	
	3	\$115,642		\$121,540	
	4	\$118,560		\$124,607	
	Max	\$121,485	\$129,989	\$127,681	\$136,619
8	1	\$131,017		\$137,699	
	2	\$140,549	\$150,387	\$147,717	\$158,057
	3	\$152,523	\$163,200	\$160,302	\$171,523
	Max	\$164,495	\$176,010	\$172,884	\$184,986
9	1	\$171,745		\$180,504	
	2	\$178,993		\$188,122	
	3	\$186,241		\$195,739	
	Max	\$193,488		\$203,356	



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Your CSIRO

Australia is founding its future on science and innovation. Its national science agency, CSIRO, is a powerhouse of ideas, technologies and skills for building prosperity, growth, health and sustainability. It serves governments, industries, business and communities across the nation.